List of Files

Regular Meeting Materials

Agenda
Agenda Summary

Public Hearing Materials

General Assistance
A La Mexicana Liquor License Renewal Application
Fire Inspector D. Mains Memo and Report
RSU#14 Withdrawal Materials

Regular Meeting Materials

Draft Pan Atlantic SMS Contract
RFP for Community Survey
Pan Atlantic SMS Proposal
Draft Community Survey
Appointment of Election Clerks
Appointment of Warden/Moderator
Warrant for November 4, 2014 Special Town Meeting
State of Maine Absentee Voting Guide
“Be the Influence” Resolution
Memo Regarding IRT Projects Update
SELECTMEN’S MEETING

1) Call to order

2) Minutes of previous meetings dated:
   - September 2, 2014
   - September 16, 2014

3) Public Hearing
   a) MMA General Assistance Ordinance (Updates to Annual Approval Completed in August)
      • General Assistance Ordinance Appendices B & C
      • General Assistance Maximums Adoption Form
   b) Benjamin & Duperly Santos-Rogers DBA A La Mexicana, 1227 Roosevelt Trail, for Liquor License Renewal
   c) RSU#14 Withdrawal November 4, 2014 Special Town Meeting/Referendum Question: “Do you favor filing a petition for withdrawal with the board of directors of RSU 14 and with the Commissioner of Education, authorizing the withdrawal committee to expend $25,000 and authorizing the Raymond Board of Selectmen to issue notes in the name of the Town of Raymond or otherwise pledge the credit of the Town of Raymond in an amount not to exceed $25,000 for this purpose?”

4) New Business.
   a) Consideration of Contract with Pan Atlantic SMS for Community Survey- Patrick Murphy, President
   b) Review and Approval of Draft for 2014 Community Survey – Danielle Loring, Survey Design Group Representative
   c) November 4, 2014 Gubernatorial Election/Referendum/Special Town Meeting Approvals – Sue Look, Town Clerk
      • Ballot Clerks
      • Election Warden/Special Town Meeting Moderator
      • Special Town Meeting Warrant
   d) Absentee Ballot Process Overview – Sue Look, Town Clerk
   e) Consideration of Towns of Windham & Raymond (RSU#14) “Be the Influence” Resolution – Don Willard, Town Manager

5) Public Comment This agenda item is for the public to bring attention to any issues and concerns for future Board of Selectmen meetings.

The Selectmen may take items out of order at their discretion.

Board of Selectmen Agenda: October 14, 2014

Deadline for November 18, 2014 Agenda is November 7, 2014
6) Selectmen Comment

7) Town Manager Report and Communications.
   a) Confirm date for next regular meeting:
      • November 18, 2014
   b) Innovative Readiness Training (IRT) Program Update

8) Fiscal Warrants – October 14, 2014
   • Payroll Expense Summary Warrant
   • Treasurer's Warrant

9) Adjournment.
1) Call to order

2) Minutes of previous meetings dated:
   - September 2, 2014
   - September 16, 2014

3) Public Hearing

   a) MMA General Assistance Ordinance (Updates to Annual Approval Completed in August)
      - General Assistance Ordinance Appendices B & C
      - General Assistance Maximums Adoption Form

   This is an annual requirement of the Maine Department of Human Services to bring the Raymond General Assistance Ordinance into compliance with Maine Law, Title 22 M.R.S.A. §4305 (4), related to levels of financial assistance and eligibility, in addition to the changes made to Appendix A and GA Maximums Adoption Form accepted at the August meeting. The town annually adopts the Maine Municipal Association Model Ordinance General Assistance Appendices, which cover the period of October 1, 2014 through October 1, 2015. The Selectmen are holding the public hearing to allow for general comment about the changes.

   Staff is recommending, as in prior years, that the Selectmen adopt the model appendices developed by the Maine Municipal Association and approved by DHHS using local area survey data to establish the cost of basic necessities for Raymond within the Cumberland County metropolitan area.

   b) Benjamin & Duperly Santos-Rogers DBA A La Mexicana, 1227 Roosevelt Trail, for Liquor License Renewal

   Mr. Santos-Rogers is applying for a renewal liquor license. Fire Inspector David Mains performed the requisite life safety and fire protection ordinance inspections on October 9, 2014. Mr. Mains recommends this liquor license for approval. No complaints of any kind have been lodged with the Town against A La Mexicana regarding their operations.

   c) RSU#14 Withdrawal November 4, 2014 Special Town Meeting/Referendum Question:

   “Do you favor filing a petition for withdrawal with the board of directors of RSU 14 and with the Commissioner of Education, authorizing the withdrawal committee to expend $25,000 and authorizing the Raymond Board of Selectmen to issue notes in the name of the Town of Raymond or otherwise pledge the credit of the Town of Raymond in an amount not to exceed $25,000 for this purpose?”

   In January 2014, a citizen petition was circulated in regards to withdrawing from the RSU#14 school district. The petition was submitted this past June with 352 valid signatures. In accordance with Title 20 MRSA §1466 (attached to the ePacket), a Public Hearing must be held before the special town meeting to allow comment on the above question. Attached to the ePacket is a summary of the events triggered...
by the petition and an informational brochure containing answers to frequently asked questions as well as a list of resources.

4) New Business.

a) Consideration of Contract with Pan Atlantic SMS for Community Survey- Patrick Murphy, President

At the 2014 Annual Town Meeting, funds were allocated from the Patricia Avenue timber sale to complete a community opinion survey. An RFP was released and nine companies responded. Pan Atlantic (PA) SMS was chosen to conduct a four-page mail survey sent to all Raymond taxpayers, residents, and registered voters for an agreed amount of $13,550. PA President Patrick Murphy will be present to discuss methodology and information regarding the contract (attached to the ePacket). Staff is recommending acceptance of the contract.

b) Review and Approval of Draft for 2014 Community Survey – Danielle Loring, Survey Design Group Representative

In reference to the above agenda topic, a Survey Design Group was formed to work with Town staff to recommend topics, concerns and develop questions to be included in the survey. The members of the group are Danielle Loring, Sharon Dodson, Laurie Forbes, Sue Look and Teresa Sadak. Mrs. Loring will briefly explain the process for the survey design. Staff is recommending the draft survey instrument for approval. The current schedule has the survey being sent out on October 28, 2014 with completed results by January 2015.

c) November 4, 2014 Gubernatorial Election/Referendum/Special Town Meeting Approvals – Sue Look, Town Clerk

Town Clerk Sue Look will be presenting the required documents for the November 4, 2014 Gubernatorial Election, Referendum and Special Town Meeting.

d) Absentee Ballot Process Overview – Sue Look, Town Clerk

Town Clerk Sue Look will give an overview about the Absentee Ballot process and be available for any questions regarding voting procedures.

e) Consideration of Towns of Windham & Raymond (RSU#14) “Be the Influence” Resolution – Don Willard, Town Manager

Town Manager Don Willard has been working with representatives from the RSU#14, Town of Windham, Cumberland County Sheriff’s Office and Sebago Lakes Chamber of Commerce on a campaign centered on promoting community collaboration and positive choices in an effort to reduce substance use and abuse. Attached to the ePacket is a Resolution pledging the Town of Raymond’s support to the “Be the Influence” campaign to set a good example for area youth. Those interested in learning more about the campaign can visit their website at www.betheinfluencewrw.org

5) Public Comment

This agenda item is for the public to bring attention to any issues and concerns for future Board of Selectmen meetings.

6) Selectmen Comment

The Selectmen may take items out of order at their discretion.

Board of Selectmen Agenda: October 14, 2014
7) Town Manager Report and Communications.
   a) Confirm date for next regular meeting:
      • November 18, 2014
   b) Innovative Readiness Training (IRT) Program Update

8) Fiscal Warrants – October 14, 2014
   • Payroll Expense Summary Warrant
   • Treasurer's Warrant

9) Adjournment.
TO: Municipal Officials/Welfare Directors/General Assistance Administrators

FROM: Dave MacLean, General Assistance Program Manager

RE: 2014 – 2015 General Assistance Ordinance Maximums for Food and Housing

DATE: October 1, 2014

Enclosed please find the following items:

- MMA's new (October 1, 2014–October 1, 2015) "General Assistance Ordinance Appendix" (B &C). There are no changes to any of the other appendices at the current time.

- "GA Maximums Summary Sheet" which consolidates GA maximums into one document. Municipalities do have to insert individual locality maximums from Appendix A and C in the summary sheet wherever indicated in order to complete the information. The "summary" does not have to be adopted, as it is not an Appendix but a tool for municipal officials administering GA.

- "GA maximums adoption form" which was developed so that municipalities may easily send DHHS proof of GA maximums adoption. Once the selectpersons or council adopts the new maximums, the enclosed form should be signed and submitted to DHHS in the self-addressed envelope provided with this packet (see “Filing of GA Ordinance and/or Appendices” below for further information).

Appendix C

Appendix C is a listing of the maximum levels of assistance for housing (both heated and unheated). These maximum levels were developed by MMA using 2012-2013 HUD Fair Market Rent values that include utility costs. Because the FMR numbers include utility and heating costs, the applicable average utility and heating allowances, as developed by the Maine State Housing Authority (MSHA), are subtracted from the FMR to obtain a pure "housing" cost.

What should your municipality do if the housing maximums contained in this packet are unreasonably low (or high) given the rental rates in your area? The
preferred option is to conduct a local rental survey. Municipalities exploring this option
should contact DHHS for guidance on conducting such a survey.

Another option is to forego adopting housing maximums (the law does not actually
require housing maximums—the other two maximums, i.e., Appendix A and B, are
required). If you are a municipality that has to perform “emergency analysis” each and
every time an applicant requests housing assistance and you are not planning to perform a
market survey (although you probably should), then perhaps working without housing
maximums is an option.

Emergency analysis should be an exception, not the rule. If it has become the rule in
your municipality, then the adoption of artificially low housing maximums is of no
service to you (or your clients) and you might be better off with no housing maximums.
Municipalities choosing to forego housing maximums must still adhere to the overall
maximum and work an applicant’s budget accordingly. Such municipalities might
choose to utilize the actual FMR provided by the federal government as a guide.

The Adoption Process

The municipal officers (i.e., selectpersons/council) adopt the local General Assistance
Ordinance and yearly Appendices, even in town meeting communities. The law
requires that the municipal officers adopt the ordinance and/or Appendices after notice
and hearing. Seven days posted notice is recommended, unless local law (or practice)
provides otherwise.

At the hearing, the municipal officers should:

1) Allow all interested members of the public an opportunity to comment on the
   proposed ordinance;
2) End public discussion, close the hearing; and
3) Move and vote to adopt the ordinance either in its posted form or as amended in light
   of public discussion.

Filing of GA Ordinance and/or Appendices

Please remember that General Assistance law requires each municipality to send DHHS a
copy of its ordinance once adopted. (For a copy of the GA model ordinance, please call
MMA’s Publication Department, or visit their web site www.memun.org). In addition,
any changes or amendments, such as new Appendices, must also be submitted to DHHS.
DHHS has made it easier by enclosing a self-addressed envelope for your use. DHHS
will accept the enclosed “adoption sheet” as proof that a municipality has adopted the
current GA maximums.
Enclosed please find copies of the revised Policy that cover the changes made during the
last legislative session.
GA Housing Maximums
(Heated & Unheated Rents)

NOTE: NOT ALL MUNICIPALITIES SHOULD ADOPT THESE SUGGESTED HOUSING MAXIMUMS! Municipalities should ONLY consider adopting the following numbers, if these figures are consistent with local rent values. If not, a market survey should be conducted and the figures should be altered accordingly. The results of any such survey must be presented to DHHS prior to adoption. Or, no housing maximums should be adopted and eligibility should be analyzed in terms of the Overall Maximum—Appendix A. (See Instruction Memo for further guidance.)

### Non-Metropolitan FMR Areas

<table>
<thead>
<tr>
<th>Aroostook County</th>
<th>Unheated</th>
<th>Heated</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Weekly</td>
<td>Monthly</td>
</tr>
<tr>
<td><strong>Bedrooms</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0</td>
<td>84</td>
<td>362</td>
</tr>
<tr>
<td>1</td>
<td>84</td>
<td>362</td>
</tr>
<tr>
<td>2</td>
<td>99</td>
<td>426</td>
</tr>
<tr>
<td>3</td>
<td>134</td>
<td>575</td>
</tr>
<tr>
<td>4</td>
<td>143</td>
<td>614</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Franklin County</th>
<th>Unheated</th>
<th>Heated</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Weekly</td>
<td>Monthly</td>
</tr>
<tr>
<td><strong>Bedrooms</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0</td>
<td>96</td>
<td>412</td>
</tr>
<tr>
<td>1</td>
<td>97</td>
<td>418</td>
</tr>
<tr>
<td>2</td>
<td>115</td>
<td>493</td>
</tr>
<tr>
<td>3</td>
<td>137</td>
<td>591</td>
</tr>
<tr>
<td>4</td>
<td>210</td>
<td>905</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Hancock County</th>
<th>Unheated</th>
<th>Heated</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Weekly</td>
<td>Monthly</td>
</tr>
<tr>
<td><strong>Bedrooms</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0</td>
<td>105</td>
<td>451</td>
</tr>
<tr>
<td>1</td>
<td>117</td>
<td>503</td>
</tr>
<tr>
<td>2</td>
<td>145</td>
<td>622</td>
</tr>
<tr>
<td>3</td>
<td>197</td>
<td>845</td>
</tr>
<tr>
<td>4</td>
<td>197</td>
<td>845</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Kennebec County</th>
<th>Unheated</th>
<th>Heated</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Weekly</td>
<td>Monthly</td>
</tr>
<tr>
<td><strong>Bedrooms</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0</td>
<td>83</td>
<td>359</td>
</tr>
<tr>
<td>1</td>
<td>94</td>
<td>404</td>
</tr>
<tr>
<td>2</td>
<td>123</td>
<td>529</td>
</tr>
<tr>
<td>3</td>
<td>159</td>
<td>685</td>
</tr>
<tr>
<td>4</td>
<td>159</td>
<td>685</td>
</tr>
</tbody>
</table>
## Non-Metropolitan FMR Areas

### Knox County

<table>
<thead>
<tr>
<th>Bedrooms</th>
<th>Unheated</th>
<th></th>
<th>Heated</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Weekly</td>
<td>Monthly</td>
<td>Weekly</td>
<td>Monthly</td>
</tr>
<tr>
<td>0</td>
<td>128</td>
<td>552</td>
<td>151</td>
<td>649</td>
</tr>
<tr>
<td>1</td>
<td>128</td>
<td>552</td>
<td>151</td>
<td>651</td>
</tr>
<tr>
<td>2</td>
<td>150</td>
<td>645</td>
<td>186</td>
<td>799</td>
</tr>
<tr>
<td>3</td>
<td>197</td>
<td>846</td>
<td>240</td>
<td>1,032</td>
</tr>
<tr>
<td>4</td>
<td>209</td>
<td>899</td>
<td>272</td>
<td>1,168</td>
</tr>
</tbody>
</table>

### Lincoln County

<table>
<thead>
<tr>
<th>Bedrooms</th>
<th>Unheated</th>
<th></th>
<th>Heated</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Weekly</td>
<td>Monthly</td>
<td>Weekly</td>
<td>Monthly</td>
</tr>
<tr>
<td>0</td>
<td>119</td>
<td>513</td>
<td>140</td>
<td>600</td>
</tr>
<tr>
<td>1</td>
<td>124</td>
<td>535</td>
<td>153</td>
<td>659</td>
</tr>
<tr>
<td>2</td>
<td>159</td>
<td>684</td>
<td>195</td>
<td>838</td>
</tr>
<tr>
<td>3</td>
<td>200</td>
<td>862</td>
<td>244</td>
<td>1,048</td>
</tr>
<tr>
<td>4</td>
<td>207</td>
<td>889</td>
<td>260</td>
<td>1,118</td>
</tr>
</tbody>
</table>

### Oxford County

<table>
<thead>
<tr>
<th>Bedrooms</th>
<th>Unheated</th>
<th></th>
<th>Heated</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Weekly</td>
<td>Monthly</td>
<td>Weekly</td>
<td>Monthly</td>
</tr>
<tr>
<td>0</td>
<td>89</td>
<td>382</td>
<td>114</td>
<td>491</td>
</tr>
<tr>
<td>1</td>
<td>101</td>
<td>434</td>
<td>126</td>
<td>542</td>
</tr>
<tr>
<td>2</td>
<td>113</td>
<td>487</td>
<td>153</td>
<td>657</td>
</tr>
<tr>
<td>3</td>
<td>161</td>
<td>693</td>
<td>209</td>
<td>900</td>
</tr>
<tr>
<td>4</td>
<td>216</td>
<td>928</td>
<td>274</td>
<td>1,179</td>
</tr>
</tbody>
</table>

### Piscataquis County

<table>
<thead>
<tr>
<th>Bedrooms</th>
<th>Unheated</th>
<th></th>
<th>Heated</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Weekly</td>
<td>Monthly</td>
<td>Weekly</td>
<td>Monthly</td>
</tr>
<tr>
<td>0</td>
<td>98</td>
<td>421</td>
<td>111</td>
<td>479</td>
</tr>
<tr>
<td>1</td>
<td>108</td>
<td>465</td>
<td>125</td>
<td>539</td>
</tr>
<tr>
<td>2</td>
<td>134</td>
<td>575</td>
<td>154</td>
<td>663</td>
</tr>
<tr>
<td>3</td>
<td>172</td>
<td>740</td>
<td>196</td>
<td>844</td>
</tr>
<tr>
<td>4</td>
<td>176</td>
<td>759</td>
<td>205</td>
<td>881</td>
</tr>
</tbody>
</table>

### Somerset County

<table>
<thead>
<tr>
<th>Bedrooms</th>
<th>Unheated</th>
<th></th>
<th>Heated</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Weekly</td>
<td>Monthly</td>
<td>Weekly</td>
<td>Monthly</td>
</tr>
<tr>
<td>0</td>
<td>100</td>
<td>432</td>
<td>123</td>
<td>529</td>
</tr>
<tr>
<td>1</td>
<td>100</td>
<td>432</td>
<td>127</td>
<td>548</td>
</tr>
<tr>
<td>2</td>
<td>116</td>
<td>498</td>
<td>152</td>
<td>655</td>
</tr>
<tr>
<td>3</td>
<td>166</td>
<td>714</td>
<td>210</td>
<td>904</td>
</tr>
<tr>
<td>4</td>
<td>166</td>
<td>714</td>
<td>211</td>
<td>908</td>
</tr>
</tbody>
</table>
### Non-Metropolitan FMR Areas

<table>
<thead>
<tr>
<th>County</th>
<th>Unheated</th>
<th>Heated</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Weekly</td>
<td>Monthly</td>
</tr>
<tr>
<td><strong>Waldo County</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bedrooms</td>
<td></td>
<td></td>
</tr>
<tr>
<td>0</td>
<td>116</td>
<td>497</td>
</tr>
<tr>
<td>1</td>
<td>119</td>
<td>510</td>
</tr>
<tr>
<td>2</td>
<td>139</td>
<td>597</td>
</tr>
<tr>
<td>3</td>
<td>664</td>
<td>749</td>
</tr>
<tr>
<td>4</td>
<td>174</td>
<td>758</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Washington County</strong></td>
<td>Unheated</td>
<td>Heated</td>
</tr>
<tr>
<td></td>
<td>Weekly</td>
<td>Monthly</td>
</tr>
<tr>
<td>Bedrooms</td>
<td></td>
<td></td>
</tr>
<tr>
<td>0</td>
<td>93</td>
<td>402</td>
</tr>
<tr>
<td>1</td>
<td>95</td>
<td>410</td>
</tr>
<tr>
<td>2</td>
<td>108</td>
<td>465</td>
</tr>
<tr>
<td>3</td>
<td>134</td>
<td>575</td>
</tr>
<tr>
<td>4</td>
<td>163</td>
<td>703</td>
</tr>
</tbody>
</table>

### Metropolitan FMR Areas

<table>
<thead>
<tr>
<th>Area</th>
<th>Unheated</th>
<th>Heated</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Weekly</td>
<td>Monthly</td>
</tr>
<tr>
<td><strong>Bangor HMFA</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bedrooms</td>
<td></td>
<td></td>
</tr>
<tr>
<td>0</td>
<td>101</td>
<td>432</td>
</tr>
<tr>
<td>1</td>
<td>120</td>
<td>518</td>
</tr>
<tr>
<td>2</td>
<td>145</td>
<td>625</td>
</tr>
<tr>
<td>3</td>
<td>184</td>
<td>790</td>
</tr>
<tr>
<td>4</td>
<td>210</td>
<td>904</td>
</tr>
<tr>
<td><strong>Penobscot County HMFA</strong></td>
<td>Unheated</td>
<td>Heated</td>
</tr>
<tr>
<td></td>
<td>Weekly</td>
<td>Monthly</td>
</tr>
<tr>
<td>Bedrooms</td>
<td></td>
<td></td>
</tr>
<tr>
<td>0</td>
<td>99</td>
<td>424</td>
</tr>
<tr>
<td>1</td>
<td>99</td>
<td>424</td>
</tr>
<tr>
<td>2</td>
<td>104</td>
<td>448</td>
</tr>
<tr>
<td>3</td>
<td>148</td>
<td>636</td>
</tr>
<tr>
<td>4</td>
<td>169</td>
<td>725</td>
</tr>
<tr>
<td><strong>Lewiston/Auburn MSA</strong></td>
<td>Unheated</td>
<td>Heated</td>
</tr>
<tr>
<td></td>
<td>Weekly</td>
<td>Monthly</td>
</tr>
<tr>
<td>Bedrooms</td>
<td></td>
<td></td>
</tr>
<tr>
<td>0</td>
<td>89</td>
<td>381</td>
</tr>
<tr>
<td>1</td>
<td>103</td>
<td>445</td>
</tr>
<tr>
<td>2</td>
<td>139</td>
<td>597</td>
</tr>
<tr>
<td>3</td>
<td>178</td>
<td>766</td>
</tr>
<tr>
<td>4</td>
<td>180</td>
<td>774</td>
</tr>
</tbody>
</table>

C-3  Prepared by MMA – 9/2014
### Metropolitan FMR Areas

#### Portland HMFA

<table>
<thead>
<tr>
<th>Bedrooms</th>
<th>Unheated Weekly</th>
<th>Unheated Monthly</th>
<th>Heated Weekly</th>
<th>Heated Monthly</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>142</td>
<td>611</td>
<td>163</td>
<td>702</td>
</tr>
<tr>
<td>1</td>
<td>166</td>
<td>715</td>
<td>194</td>
<td>833</td>
</tr>
<tr>
<td>2</td>
<td>214</td>
<td>922</td>
<td>252</td>
<td>1,085</td>
</tr>
<tr>
<td>3</td>
<td>271</td>
<td>1165</td>
<td>319</td>
<td>1,371</td>
</tr>
<tr>
<td>4</td>
<td>274</td>
<td>1180</td>
<td>339</td>
<td>1,458</td>
</tr>
</tbody>
</table>

#### York/Kittery/S. Berwick HMFA

<table>
<thead>
<tr>
<th>Bedrooms</th>
<th>Unheated Weekly</th>
<th>Unheated Monthly</th>
<th>Heated Weekly</th>
<th>Heated Monthly</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>181</td>
<td>779</td>
<td>207</td>
<td>890</td>
</tr>
<tr>
<td>1</td>
<td>671</td>
<td></td>
<td>207</td>
<td>890</td>
</tr>
<tr>
<td>2</td>
<td>181</td>
<td>779</td>
<td>247</td>
<td>1,060</td>
</tr>
<tr>
<td>3</td>
<td>206</td>
<td>887</td>
<td>364</td>
<td>1,564</td>
</tr>
<tr>
<td>4</td>
<td>314</td>
<td>1,350</td>
<td>394</td>
<td>1,694</td>
</tr>
</tbody>
</table>

#### Cumberland County HMFA

<table>
<thead>
<tr>
<th>Bedrooms</th>
<th>Unheated Weekly</th>
<th>Unheated Monthly</th>
<th>Heated Weekly</th>
<th>Heated Monthly</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>111</td>
<td>479</td>
<td>133</td>
<td>573</td>
</tr>
<tr>
<td>1</td>
<td>131</td>
<td>563</td>
<td>157</td>
<td>674</td>
</tr>
<tr>
<td>2</td>
<td>167</td>
<td>720</td>
<td>204</td>
<td>876</td>
</tr>
<tr>
<td>3</td>
<td>228</td>
<td>982</td>
<td>272</td>
<td>1,168</td>
</tr>
<tr>
<td>4</td>
<td>271</td>
<td>1167</td>
<td>324</td>
<td>1,394</td>
</tr>
</tbody>
</table>

#### Sagadahoc County HMFA

<table>
<thead>
<tr>
<th>Bedrooms</th>
<th>Unheated Weekly</th>
<th>Unheated Monthly</th>
<th>Heated Weekly</th>
<th>Heated Monthly</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>140</td>
<td>603</td>
<td>161</td>
<td>693</td>
</tr>
<tr>
<td>1</td>
<td>140</td>
<td>603</td>
<td>161</td>
<td>693</td>
</tr>
<tr>
<td>2</td>
<td>155</td>
<td>667</td>
<td>191</td>
<td>821</td>
</tr>
<tr>
<td>3</td>
<td>192</td>
<td>825</td>
<td>242</td>
<td>1,039</td>
</tr>
<tr>
<td>4</td>
<td>276</td>
<td>1,187</td>
<td>336</td>
<td>1,444</td>
</tr>
</tbody>
</table>

#### York County HMFA

<table>
<thead>
<tr>
<th>Bedrooms</th>
<th>Unheated Weekly</th>
<th>Unheated Monthly</th>
<th>Heated Weekly</th>
<th>Heated Monthly</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>126</td>
<td>541</td>
<td>146</td>
<td>629</td>
</tr>
<tr>
<td>1</td>
<td>126</td>
<td>541</td>
<td>150</td>
<td>646</td>
</tr>
<tr>
<td>2</td>
<td>156</td>
<td>672</td>
<td>192</td>
<td>825</td>
</tr>
<tr>
<td>3</td>
<td>216</td>
<td>928</td>
<td>259</td>
<td>1,114</td>
</tr>
<tr>
<td>4</td>
<td>216</td>
<td>928</td>
<td>266</td>
<td>1,143</td>
</tr>
</tbody>
</table>
GENERAL ASSISTANCE ORDINANCE
APPENDICES B and C
2014-2015

The Municipality of Raymond adopts the MMA Model Ordinance GA Appendices B and C for the period of October 1, 2014 — September 30, 2015. These appendices are filed with the Department of Health and Human Services (DHHS) in compliance with Title 22 M.R.S.A. §4305(4).

Signed the _____ (day) of ________________ (month)_______ (year) by the municipal officers:

_____________________________  ______________________________
(Print Name)  (Signature)

_____________________________  ______________________________
(Print Name)  (Signature)

_____________________________  ______________________________
(Print Name)  (Signature)

_____________________________  ______________________________
(Print Name)  (Signature)

_____________________________  ______________________________
(Print Name)  (Signature)

_____________________________  ______________________________
(Print Name)  (Signature)
## Appendix B
**Effective: 10/01/14 to 09/30/15**

### Food Maximums

Please Note: The maximum amounts allowed for food are established in accordance with the U.S.D.A. Thrifty Food Plan. Through October 1, 2014, those amounts are:

<table>
<thead>
<tr>
<th>Number in Household</th>
<th>Weekly Maximum</th>
<th>Monthly Maximum</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>45.12</td>
<td>194</td>
</tr>
<tr>
<td>2</td>
<td>83.02</td>
<td>357</td>
</tr>
<tr>
<td>3</td>
<td>118.84</td>
<td>511</td>
</tr>
<tr>
<td>4</td>
<td>150.93</td>
<td>649</td>
</tr>
<tr>
<td>5</td>
<td>179.30</td>
<td>771</td>
</tr>
<tr>
<td>6</td>
<td>215.12</td>
<td>925</td>
</tr>
<tr>
<td>7</td>
<td>237.67</td>
<td>1,022</td>
</tr>
<tr>
<td>8</td>
<td>271.86</td>
<td>1,169</td>
</tr>
</tbody>
</table>

Note: For each additional person add $146 per month.
APPENDIX D - UTILITIES

ELECTRIC

NOTE: For an electrically heated dwelling also see “Heating Fuel” maximums below. But remember, an applicant is not automatically entitled to the “maximums” established—applicants must demonstrate need.

1) Electricity Maximums for Households Without Electric Hot Water: The maximum amounts allowed for utilities, for lights, cooking and other electric uses excluding electric hot water and heat:

<table>
<thead>
<tr>
<th>Number in Household</th>
<th>Weekly</th>
<th>Monthly</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>$14.00</td>
<td>$60.00</td>
</tr>
<tr>
<td>2</td>
<td>$15.70</td>
<td>$67.50</td>
</tr>
<tr>
<td>3</td>
<td>$17.45</td>
<td>$75.00</td>
</tr>
<tr>
<td>4</td>
<td>$19.70</td>
<td>$86.00</td>
</tr>
<tr>
<td>5</td>
<td>$23.10</td>
<td>$99.00</td>
</tr>
<tr>
<td>6</td>
<td>$25.00</td>
<td>$107.00</td>
</tr>
</tbody>
</table>

NOTE: For each additional person add $7.50 per month.

2) Electricity Maximums for Households With Electrically Heated Hot Water: The maximum amounts allowed for utilities, hot water, for lights, cooking and other electric uses excluding heat:

<table>
<thead>
<tr>
<th>Number in Household</th>
<th>Weekly</th>
<th>Monthly</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>$19.10</td>
<td>$82.00</td>
</tr>
<tr>
<td>2</td>
<td>$23.75</td>
<td>$102.00</td>
</tr>
<tr>
<td>3</td>
<td>$27.70</td>
<td>$119.00</td>
</tr>
<tr>
<td>4</td>
<td>$32.25</td>
<td>$139.00</td>
</tr>
<tr>
<td>5</td>
<td>$37.30</td>
<td>$160.00</td>
</tr>
<tr>
<td>6</td>
<td>$41.00</td>
<td>$176.00</td>
</tr>
</tbody>
</table>

NOTE: For each additional person add $10.00 per month.

NOTE: For electrically heated households, the maximum amount allowed for electrical utilities per month shall be the sum of the appropriate maximum amount under this subsection and the appropriate maximum for heating fuel as provided below.

APPENDIX E - HEATING FUEL

<table>
<thead>
<tr>
<th>Month</th>
<th>Gallons</th>
<th>Month</th>
<th>Gallons</th>
</tr>
</thead>
<tbody>
<tr>
<td>September</td>
<td>50</td>
<td>January</td>
<td>225</td>
</tr>
<tr>
<td>October</td>
<td>100</td>
<td>February</td>
<td>225</td>
</tr>
<tr>
<td>November</td>
<td>200</td>
<td>March</td>
<td>125</td>
</tr>
<tr>
<td>December</td>
<td>200</td>
<td>April</td>
<td>125</td>
</tr>
<tr>
<td></td>
<td></td>
<td>May</td>
<td>50</td>
</tr>
</tbody>
</table>

FOR MUNICIPAL USE ONLY
NOTE: When the dwelling unit is heated electrically, the maximum amount allowed for heating purposes will be calculated by multiplying the number of gallons of fuel allowed for that month by the current price per gallon. When fuels such as wood, coal and/or natural gas are used for heating purposes, they will be budgeted at actual rates, if they are reasonable. No eligible applicant shall be considered to need more than 7 tons of coal per year, 8 cords of wood per year, 126,000 cubic feet of natural gas per year, or 1000 gallons of propane.

**APPENDIX F - PERSONAL CARE & HOUSEHOLD SUPPLIES**

<table>
<thead>
<tr>
<th>Number in Household</th>
<th>Weekly Amount</th>
<th>Monthly Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>1-2</td>
<td>$10.50</td>
<td>$45.00</td>
</tr>
<tr>
<td>3-4</td>
<td>$11.60</td>
<td>$50.00</td>
</tr>
<tr>
<td>5-6</td>
<td>$12.80</td>
<td>$55.00</td>
</tr>
<tr>
<td>7-8</td>
<td>$14.00</td>
<td>$60.00</td>
</tr>
</tbody>
</table>

**NOTE:** For each additional person add $1.25 per week or $5.00 per month.

**SUPPLEMENT FOR HOUSEHOLDS WITH CHILDREN UNDER 5**

When an applicant can verify expenditures for the following items, a special supplement will be budgeted as necessary for households with children under 5 years of age for items such as cloth or disposable diapers, laundry powder, oil, shampoo, and ointment up to the following amounts:

<table>
<thead>
<tr>
<th>Number of Children</th>
<th>Weekly Amount</th>
<th>Monthly Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>$12.80</td>
<td>$55.00</td>
</tr>
<tr>
<td>2</td>
<td>$17.40</td>
<td>$75.00</td>
</tr>
<tr>
<td>3</td>
<td>$23.30</td>
<td>$100.00</td>
</tr>
<tr>
<td>4</td>
<td>$27.90</td>
<td>$120.00</td>
</tr>
</tbody>
</table>

**FOR MUNICIPAL USE ONLY**
PromNeil by any person that he or she can expedite a liquor license through influence should be completely disregarded.
To avoid possible financial loss an applicant, or prospective applicant, should consult with the Division before making any substantial investment in an establishment that now is, or may be, attended by a liquor license.

- PRESENT LICENSE EXPIRES

INDICATE TYPE OF PRIVILEGE: ☑️ MALT ☑️ SPIRITUOUS ☑️ VINOUS

☑️ RESTAURANT (Class I, II, III, IV)
☑️ HOTEL-OPTIONAL FOOD (Class I-A)
☑️ CLASS A LOUNGE (Class X)
☑️ CLUB (Class V)
☑️ TAVERN (Class IV)

INDICATE TYPE OF LICENSE:

☑️ RESTAURANT/LOUNGE (Class XI)
☑️ HOTEL (Class I, II, III, IV)
☑️ CLUB-ON-PREMISE CATERING (Class I)
☑️ GOLF CLUB (Class I, II, III, IV)
☑️ OTHER:

REFER TO PAGE 3 FOR FEE SCHEDULE

ALL QUESTIONS MUST BE ANSWERED IN FULL

1. APPLICANT(S) – (Sole Proprietor, Corporation, Limited Liability Co., etc.)

<table>
<thead>
<tr>
<th>Name</th>
<th>DOB</th>
</tr>
</thead>
<tbody>
<tr>
<td>Benjamin Santos-Rogers</td>
<td>9/10/83</td>
</tr>
<tr>
<td>Duperly Santos-Rogers</td>
<td>9/22/85</td>
</tr>
</tbody>
</table>

2. Business Name (D/B/A)

<table>
<thead>
<tr>
<th>Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>A La Mexicana</td>
</tr>
</tbody>
</table>

3. Address

<table>
<thead>
<tr>
<th>Name</th>
<th>Address</th>
<th>City/Town</th>
<th>State</th>
<th>Zip Code</th>
</tr>
</thead>
<tbody>
<tr>
<td>Benjamin Santos-Rogers</td>
<td>172 Lake Ave #17</td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>Duperly Santos-Rogers</td>
<td>172 Lake Ave #17</td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
</tbody>
</table>

4. Telephone Number

<table>
<thead>
<tr>
<th>Name</th>
<th>Telephone Number</th>
<th>Fax Number</th>
<th>Federal I.D. #</th>
</tr>
</thead>
<tbody>
<tr>
<td>Benjamin Santos-Rogers</td>
<td>207-329-6233</td>
<td></td>
<td>416-401631017</td>
</tr>
<tr>
<td>Duperly Santos-Rogers</td>
<td>207-329-6233</td>
<td></td>
<td>416-401631017</td>
</tr>
</tbody>
</table>

5. Location (Street Address)

<table>
<thead>
<tr>
<th>Name</th>
<th>Location (Street Address)</th>
<th>City/Town</th>
<th>State</th>
<th>Zip Code</th>
</tr>
</thead>
<tbody>
<tr>
<td>Benjamin Santos-Rogers</td>
<td>1227 Roosevelt Trail</td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>Duperly Santos-Rogers</td>
<td>1227 Roosevelt Trail</td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
</tbody>
</table>

6. Business Name (D/B/A)

<table>
<thead>
<tr>
<th>Business Name</th>
<th>Telephone Number</th>
<th>Fax Number</th>
<th>Federal I.D. #</th>
</tr>
</thead>
<tbody>
<tr>
<td>A La Mexicana</td>
<td>207-655-9390</td>
<td></td>
<td>11657477</td>
</tr>
</tbody>
</table>

7. Business hours:

8. Business hours:

9. Business records are located at: 1227 Roosevelt Tr, Raymond, ME 04071
10. Is/are applicant(s) citizens of the United States?  YES ✘ NO ☑
11. Is/are applicant(s) residents of the State of Maine? YES ✔ NO ☑

12. List name, date of birth, and place of birth for all applicants, managers, and bar managers. Give maiden name, if married. Use a separate sheet of paper if necessary.

<table>
<thead>
<tr>
<th>Name in Full (Print Clearly)</th>
<th>DOB</th>
<th>Place of Birth</th>
</tr>
</thead>
<tbody>
<tr>
<td>Benjamin Edward Rogers</td>
<td>9/10/183</td>
<td>Portland, ME</td>
</tr>
<tr>
<td>Duperly Santos-Rogers</td>
<td>9/32/185</td>
<td>Bucaramanga, Colombia</td>
</tr>
</tbody>
</table>

Residence address on all of the above for previous 5 years (Limit answer to city & state)
Standish, ME
Old Orchard Beach, ME

13. Has/have applicant(s) or manager ever been convicted of any violation of the law, other than minor traffic violations, of any State of the United States? YES ✘ NO ☑

Name: Benjamin Santos-Rogers
Date of Conviction: 2/17/2008 (6 yrs 7 mos)
Offense: OUI
Location: Gorham, ME
Disposition: Guilty

14. Will any law enforcement official benefit financially either directly or indirectly in your license, if issued? Yes ☑ No ✘ If Yes, give name:

15. Has/have applicant(s) formerly held a Maine liquor license? YES ✘ NO ☑

16. Does/do applicant(s) own the premises? Yes ☑ No ✘ If No give name and address of owner:
Laurie Mason PO Box 829 South Casco, ME 04077

17. Describe in detail the premises to be licensed: (Supplemental Diagram Required)

7,000 sq/ft Mexican Restaurant

18. Does/do applicant(s) have all the necessary permits required by the State Department of Human Services? YES ✘ NO ☑ Applied for:

19. What is the distance from the premises to the NEAREST school, school dormitory, church, chapel or parish house, measured from the main entrance of the premises to the main entrance of the school, school dormitory, church, chapel or parish house by the ordinary course of travel? 3 miles. Which of the above is nearest? Raymond Middle School

20. Have you received any assistance financially or otherwise (including any mortgages) from any source other than yourself in the establishment of your business? YES ☑ NO ✘

If YES, give details:
The Division of Liquor Licensing & Inspection is hereby authorized to obtain and examine all books, records and tax returns pertaining to the business, for which this liquor license is requested, and also such books, records and returns during the year in which any liquor license is in effect.
 NOTE: "I understand that false statements made on this form are punishable by law. Knowingly supplying false information on this form is a Class D offense under the Criminal Code, punishable by confinement of up to one year or by monetary fine of up to $2,000 or both."

Dated at: Old Orchard Beach, ME on September 24, 2014

Signature of Applicant or Corporate Officer(s)
Benjamin Santos-Rogers
Print Name

Please sign in blue ink
NOTICE – SPECIAL ATTENTION

All applications for NEW or RENEWAL liquor licenses must contact their Municipal Officials or the County Commissioners in unincorporated places for approval of their application for liquor licenses prior to submitting them to the bureau.

THIS APPROVAL EXPIRES IN 60 DAYS.

FEE SCHEDULE

Class I
Spirituous, Vinous and Malt ........................................................................................................ $ 900.00

CLASS I: Airlines; Civic Auditoriums; Class A Restaurants; Clubs with catering privileges; Dining Cars; Golf Clubs; Hotels; Indoor Ice Skating Clubs; Indoor Tennis Clubs; Vessels; Qualified Caterers; OTB.

Class I-A
Spirituous, Vinous and Malt, Optional Food (Hotels Only) ................................................. $1,100.00

CLASS I-A: Hotels only that do not serve three meals a day.

Class II
Spirituous Only .......................................................................................................................... $ 550.00

CLASS II: Airlines; Civic Auditoriums; Class A Restaurants; Clubs with catering privileges; Dining Cars; Golf Clubs; Hotels; Indoor Ice Skating Clubs; Indoor Tennis Clubs; and Vessels.

Class III
Vinous Only ............................................................................................................................... $ 220.00

CLASS III: Airlines; Civic Auditoriums; Class A Restaurants; Clubs with catering privileges; Dining Cars; Golf Clubs; Hotels; Indoor Ice Skating Clubs; Indoor Tennis Clubs; Restaurants; Vessels; Pool Halls; and Bed and Breakfasts.

Class IV
Malt Liquor Only ........................................................................................................................ $ 220.00

CLASS IV: Airlines; Civic Auditoriums; Class A Restaurants; Clubs with catering privileges; Dining Cars; Golf Clubs; Hotels; Indoor Ice Skating Clubs; Indoor Tennis Clubs; Restaurants; Taverns; Pool Halls; and Bed and Breakfasts.

Class V
Spirituous, Vinous and Malt (Clubs without Catering, Bed & Breakfasts) ......................... $ 495.00

CLASS V: Clubs without catering privileges.

Class X
Spirituous, Vinous and Malt – Class A Lounge ...................................................................... $2,200.00

CLASS X: Class A Lounge

Class XI
Spirituous, Vinous and Malt – Restaurant Lounge ................................................................. $1,500.00

CLASS XI: Restaurant/Lounge; and OTB.

FILING FEE.................................................................................................................................. $ 10.00

UNORGANIZED TERRITORIES $10.00 filing fee shall be paid directly to County Treasurer. All applicants in unorganized territories shall submit along with their application evidence of payment to the County Treasurer.

All fees must accompany application, made payable to: TREASURER, STATE OF MAINE. – DEPARTMENT OF PUBLIC SAFETY, LIQUOR LICENSING AND INSPECTION DIVISION, 164 STATE HOUSE STATION, AUGUSTA ME 04333-0164. Payments by check subject to penalty provided by Sec. 3, Title 28A, MRS.

STATE OF MAINE

Dated at: ___________________________, Maine ___________________________ SS

On: ___________________________, (County) ___________________________
9. Has any principal person involved in the entity ever been convicted of any violation of the law, other than minor traffic violations, in the United States?

   Yes [X]  No [ ]

10. If Yes to Question 9, please complete the following: (attached additional sheets as needed)

Name: Ben Santos-Rogers

Date of Conviction: 2/17/2008

Offense: OUI

Location of Conviction: Gorham, ME

Disposition: Guilty

Signature:

Ben Santos-Rogers

Signature of Duly Authorized Person

Date: 9/24/14

Print Name of Duly Authorized Person

If you have questions regarding the legal name or assumed (DBA) name on file with the Secretary of State’s office, please call (207) 624-7752. The SOS can only speak to the information on file with their office, not the filing of this supplemental information – please direct any questions about this form to our office at the number below.

Submit Completed Forms To: Bureau of Alcoholic Beverages and Lottery Operations
Division of Liquor Licensing and Enforcement
164 State House Station
Augusta, Me 04333-0101
Telephone Inquiries: (207) 624-7220
Fax: (207) 287-3424
Email Inquiries: MaineLiquor@Maine.gov
MEMORANDUM

Date: October 10, 2014

To: Raymond Board of Selectmen

From: Lt. David Mains, Raymond Fire Inspector

RE: A La Mexicana Life Safety Inspection

Dear Mr. Chairman:

On October 9, 2014 the Raymond Fire Department performed a Life Safety inspection of the A La Mexicana Restaurant property located at 1227 Roosevelt Trail in Raymond. The official report of the inspection is attached to this memorandum. With the exception of the routine maintenance items noted in the report, the occupancy was found to be in compliance with the Raymond Fire Protection Ordinance. All the items listed have been discussed with the owner and at this time I do not see any Life Safety reason to withhold the liquor license application under review.

Please contact me if there are any questions.

Respectfully,

Lt. David Mains
Raymond Fire Inspector
## Inspection Description:

Annual Inspection Form
New and Change of Use Inspection Form

### Inspection Topics:

#### General

Posted Maximum Occupancy signs at room entrances where required.
Assembly uses shall have an Occupancy Permit issued by the Raymond Fire Department.

**Status:** Routine Maintenance

**Notes:** RFD to issue a maximum occupant certificate for 230 persons. The total occupant load with tables and chairs is 175, without tables and chairs is 226, based on NFPA 101.

**With Tables/Chairs**
- Bar 45
- Dining 82
- Dance 45

**Without Tables/Chairs**
- Bar 45
- Dining 82
- Dance 99

#### Housekeeping

Locate all dumpsters at least 10 feet from the building or overhangs.
Dumpsters are a common fire target of vandals. Moving the dumpster away will reduce the risk of a fire spreading to the building.

**Status:** Routine Maintenance

**Notes:** All dumpsters shall be located more than 10 feet from any building.

#### Fire Extinguishers

Mount extinguishers where readily available, not more than 4 feet above floor.
Extinguishers must be easily within reach of all occupants, but not where they will be subject to damage.

**Status:** Routine Maintenance

**Notes:** Relocate fire extinguisher in kitchen blocked by table. All extinguishers require unobstructed access.

#### Exits

Are emergency egress light fixtures installed and operational?
Test battery and check for broken or missing light fixtures.

**Status:** Routine Maintenance

**Notes:** Replace or repair (3) three emergency light fixtures indicated. Owner took devices down for maintenance during inspection.

If the occupancy is more than 50 persons, are exit doors equipped with panic or fire exit hardware?
Include reference

**Status:** Information
**Notes:** Exit doors provide free exit.
Fire Alarm

Has a current fire alarm test report on file with the Raymond Fire Department.
Raymond Fire Protection Ordinance (Article 5 Section 1) requires an annual fire alarm test report be filed with the Office of the Fire Inspector before January 1 each year.

   Status: Information
   Notes: Annual test reports must be filed with the Fire Department. Provide a copy of the most recent test report.

Electrical Systems

Label all circuit breakers and provide blank panels for spares.
Proper identification of the areas served by a circuit breaker is important during an emergency.

   Status: Routine Maintenance
   Notes: Update electrical panel circuit labels.

Additional Time Spent on Inspection:

<table>
<thead>
<tr>
<th>Category</th>
<th>Start Date / Time</th>
<th>End Date / Time</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Notes: No Additional time recorded

Total Additional Time: 0 minutes
Inspection Time: 30 minutes
Total Time: 30 minutes

Summary:

Overall Result: Correction Notice Issued

The occupancy was found to be in compliance with the exception of the noted items in this report. The items listed require correction by the Owner or Occupant for the Occupancy to comply with the Raymond Fire Protection Ordinance and/or State Life Safety and Fire Code.
The Owner is required to notify the Raymond Fire Department when ALL items listed have been corrected.

Inspector Notes:

Closing Notes:

This fire prevention inspection has been made by the Raymond Fire Department for the purpose of promoting fire safety and to assist the Owner or Operator of the Occupancy in identifying conditions that require correction. Items listed in this inspection report must be corrected before the Occupancy will deemed in compliance with the Raymond Fire Protection Ordinance.

Inspector:

Name: Jordan, Andrew
Rank: Lieutenant

Signature ___________________________ Date

Occupant Signature:

Signature ___________________________ Date
§1466. WITHDRAWAL OF A SINGLE MUNICIPALITY FROM A REGIONAL SCHOOL UNIT

1. Petition. Beginning January 1, 2012, the residents of a municipality that has been a member of a regional school unit for at least 30 months may petition to withdraw from the regional school unit in accordance with this subsection.

   A. Ten percent of the number of voters in the municipality who voted at the last gubernatorial election must sign the petition to withdraw from the regional school unit. [2009, c. 580, §9 (NEW).]

   B. At least 10 days before the special election called pursuant to this paragraph, the municipal officers of the municipality within the regional school unit shall hold a posted or otherwise advertised public hearing on the petition. The municipal officers shall call and hold a special election in the manner provided for the calling and holding of town meetings or city elections to vote on the withdrawal from the regional school unit. [2009, c. 580, §9 (NEW).]

   C. The petition to withdraw from the regional school unit must be approved by secret ballot by a majority vote of the voters present and voting before it may be presented to the regional school unit board and the commissioner. Voting in towns must be conducted in accordance with Title 30-A, sections 2528 and 2529, even if the towns have not accepted the provisions of Title 30-A, section 2528, and voting in cities must be conducted in accordance with Title 21-A. [2009, c. 580, §9 (NEW).]

For the purposes of this subsection, the 30-month period after which a petition to withdraw may be considered in a member municipality of a school administrative district that was reformulated as a regional school unit pursuant to Public Law 2007, chapter 240, Part XXXX, section 36, subsection 12 is 30 months after the original operational date of the school administrative district; and the 30-month period after which a petition to withdraw may be considered in a member municipality of a school administrative district that did not reformulate as a regional school unit but that became a member entity of an alternative organizational structure is 30 months after the operational date of the alternative organizational structure. [2011, c. 328, §1 (AMD); 2011, c. 328, §2 (AFF).]

2. Form. The article to be voted upon must be in substantially the following form:

   "Article: Do you favor filing a petition for withdrawal with the board of directors of regional school unit (name of regional school unit) and with the Commissioner of Education, authorizing the withdrawal committee to expend $ (insert amount) and authorizing the (municipal officers; i.e., selectpersons, town council, etc.) to issue notes in the name of the (name of the municipality) or otherwise pledge the credit of the (name of the municipality) in an amount not to exceed $ (insert amount) for this purpose?

   Yes No"

[2009, c. 580, §9 (NEW).]

3. Notice of vote. If residents of the municipality vote favorably on a petition for withdrawal, the clerk shall immediately give written notice, by registered mail, to the secretary of the regional school unit and the commissioner that must include:

   A. The petition adopted by the voters, including the affirmative and negative votes cast; and [2009, c. 580, §9 (NEW).]
B. An explanation by the municipal officers, stating to the best of their knowledge the reason or reasons why the municipality seeks to withdraw from the regional school unit. [2009, c. 580, §9 (NEW).]

4. Agreement for withdrawal; notice; changes in agreement; final agreement. The agreement for withdrawal must comply with this subsection.

A. The commissioner shall direct the municipal officers of the petitioning municipality to select representatives to a withdrawal committee as follows: one member from the municipal officers, one member from the general public and one member from the group filing the petition. The commissioner shall also direct the directors of the regional school unit board representing the petitioning municipality to select one member of the regional school unit board who represents that municipality to serve on the withdrawal committee. The municipal officer and the member of the regional school unit board serve on the withdrawal committee only so long as they hold their respective offices. Vacancies must be filled by the municipal officers and the regional school unit board. The chair of the regional school unit board shall call a meeting of the withdrawal committee within 30 days of the notice of the vote in subsection 3. The chair of the regional school unit board shall open the meeting by presiding over the election of a chair of the withdrawal committee. The responsibility for the preparation of the agreement rests with the withdrawal committee, subject to the approval of the commissioner. The withdrawal committee may draw upon the resources of the department for information not readily available at the local level and employ competent advisors within the fiscal limit authorized by the voters. The agreement must be submitted to the commissioner within 90 days after the withdrawal committee is formed. Extensions of time may be granted by the commissioner upon the request of the withdrawal committee.

1. The agreement must contain provisions to provide educational services for all students of the petitioning municipality within the regional school unit. The agreement must provide that during the first year following the withdrawal students may attend the school they would have attended if the petitioning municipality had not withdrawn. The allowable tuition rate for students sent from one municipality to another in the former regional school unit must be determined under section 5805, subsection 1, except that it is not subject to the state per pupil average limitation in section 5805, subsection 2.

2. The agreement must establish that the withdrawal takes effect at the end of the regional school unit's fiscal year.

3. The agreement must establish that the withdrawal will not cause a need within 5 years from the effective date of withdrawal for school construction projects that would be eligible for state funds. This limitation does not apply when a need for school construction existed prior to the effective date of the withdrawal or when a need for school construction would have arisen even if the municipality had not withdrawn.

4. The agreement must establish how transportation services will be provided.

5. The agreement must provide for administration of the new administrative unit, which should not include the creation of new supervisory units if at all possible.

6. The agreement must make provision for the distribution of financial commitments arising from outstanding bonds, notes and any other contractual obligations that extend beyond the proposed date of withdrawal.

7. The agreement must provide appropriately for the distribution of any outstanding financial commitments to the superintendent of the regional school unit.

8. The agreement must provide for the continuation and assignment of collective bargaining agreements as they apply to the new or reorganized regional school unit for the duration of those agreements and must provide for the continuation of representational rights.
(9) The agreement must provide for the continuation of continuing contract rights under section 13201.

(10) The agreement must provide for the disposition of all real and personal property and other monetary assets.

(11) The agreement must provide for the transition of administration and governance of the schools to properly elected governing bodies of the newly created administrative unit and must provide that the governing body may not be elected simultaneously with the vote on the article to withdraw unless the commissioner finds there are extenuating circumstances that necessitate simultaneous elections. [2009, c. 580, §9 (NEW).]

B. Within 60 days of the receipt of the agreement, the commissioner shall either give it conditional approval or recommend changes. The changes must be based upon the standards set forth in paragraph A and the commissioner's findings of whether the contents of the agreement will provide for appropriate educational and related services to the students of the petitioning municipality and for the orderly transition of assets, governance and other matters related to the petitioning municipality and the regional school unit. [2009, c. 580, §9 (NEW).]

C. If the commissioner gives conditional approval of the agreement, the commissioner shall notify the regional school unit board and the municipal officers by registered mail of the time and place of a public hearing at least 20 days prior to the date set for the hearing to discuss the merits of the proposed agreement of withdrawal. The chair of the regional school unit board shall conduct the hearing.

(1) The regional school unit board shall post a public notice in each municipality of the time and location of the hearing at least 10 days before the hearing.

(2) Within 30 days following the hearing under this paragraph, the withdrawal committee shall forward the final agreement to the commissioner. [2009, c. 580, §9 (NEW).]

D. If the commissioner recommends changes to the agreement, the commissioner shall:

(1) Send the agreement back to the withdrawal committee for necessary corrections;

(2) Establish a maximum time within which to make the corrections; and

(3) Indicate that the corrected agreement must be returned to the commissioner for conditional approval before it goes to public hearing as set forth in paragraph C. [2009, c. 580, §9 (NEW).]

[ 2009, c. 580, §9 (NEW). ]

5. Date of municipal election; notice; warrant; polling hours. The date and time for voting is as set forth in this subsection.

A. The commissioner shall determine the date upon which the voters of the petitioning municipality must vote upon the agreement submitted to them. The election must be held as soon as practicable, and the commissioner shall attempt to set the date of the vote to coincide with a statewide election. [2009, c. 580, §9 (NEW).]

B. At least 35 days before the date set in paragraph A, the commissioner shall give written notice of the date by registered or certified mail to the town clerk or city clerk of the municipality petitioning to withdraw. [2009, c. 580, §9 (NEW).]

C. The town clerk or city clerk shall immediately notify the municipal officers upon receipt of the notice under paragraph B, and the municipal officers shall meet and immediately issue a warrant for a special town meeting or city election, as the case may be, to be held on the date designated by the commissioner. No other date may be used. [2009, c. 580, §9 (NEW).]
D. In a warrant under paragraph C, the municipal officers shall direct that the polls are to be open by 10 a.m. and remain open until 8 p.m. [2013, c. 167, Pt. A, §1 (AMD).]

[2013, c. 167, Pt. A, §1 (AMD).]

6. Public hearing; voting procedures. The following requirements apply to the voting procedures.

A. At least 10 days before the election, the municipal officers shall hold a posted or otherwise advertised public hearing on the withdrawal question. [2009, c. 580, §9 (NEW).]

B. Except as otherwise provided in this section, the voting at the meeting held in a town must be conducted in accordance with Title 30-A, sections 2528 and 2529, even if the town has not accepted the provisions of Title 30-A, section 2528. [2009, c. 580, §9 (NEW).]

C. The voting at the meeting held in a city must be conducted in accordance with Title 21-A. [2009, c. 580, §9 (NEW).]

[2009, c. 580, §9 (NEW).]

7. Article. The article to be voted on must be in the following form.

"Article: Do you favor the withdrawal of the (name of municipality) from the regional school unit (name of regional school unit) subject to the terms and conditions of the withdrawal agreement dated (insert date)?

Yes No"

[2009, c. 580, §9 (NEW).]

8. Ballots; posting of agreement. The withdrawal agreement need not be printed on the ballot. Copies of the agreement must be posted in the municipality in the same manner as specimen ballots are posted under Title 30-A, section 2528.

[2009, c. 580, §9 (NEW).]

9. (TEXT EFFECTIVE UNTIL 1/1/15) (TEXT REPEALED 1/1/15) Required vote. Before the municipality may withdraw from the regional school unit, the withdrawal agreement must be approved by a majority vote of those casting valid votes in the municipality, and the total number of votes cast for and against withdrawal at the municipal vote must equal or exceed 50% of the total number of votes cast in the municipality for Governor at the last gubernatorial election.

This subsection is repealed January 1, 2015.

[2011, c. 678, Pt. J, §1 (RPR).]

9-A. (TEXT EFFECTIVE UNTIL 1/1/15) (TEXT REPEALED 1/1/15) Required vote; exception for a municipality of a school administrative district that was reformulated as a regional school unit. A 2/3 vote of those casting valid votes in the municipality is required before a municipality that is a member municipality of a school administrative district that was reformulated as a regional school unit pursuant to Public Law 2007, chapter 240, Part XXXXX, section 36, subsection 12 may withdraw from the regional school unit.

This subsection is repealed January 1, 2015.

[2011, c. 678, Pt. J, §2 (NEW).]
9-B. Required vote. Beginning January 1, 2015 a 2/3 vote of those casting valid votes in the municipality is required before the municipality may withdraw from the regional school unit.

[2011, c. 678, Pt. J, §3 (NEW).]

10. Restriction on withdrawal petitions. A municipality within a regional school unit may not petition for withdrawal within 2 years after the date of:

A. A municipal vote on a petition for withdrawal if the petition received less than 45% of the votes cast;
   or [2009, c. 580, §9 (NEW).]

B. A municipal vote on a withdrawal agreement if the agreement received less than 60% of the votes cast. [2009, c. 580, §9 (NEW).]

[2009, c. 580, §9 (NEW).]

11. Cost of advisors. The expense of employing competent advisors by the municipality petitioning to withdraw must be borne by the municipality, and the expense of employing competent advisors by the regional school unit must be borne by the regional school unit with the municipality bearing its share according to the regional school unit's cost-sharing agreement.

[2009, c. 580, §9 (NEW).]

12. Determination of vote. The town clerk or city clerk shall, within 24 hours of determination of the result of the vote in the municipality, certify the total number of votes cast in the affirmative and the total number of votes cast in the negative on the article to the commissioner.

[2009, c. 580, §9 (NEW).]

13. (TEXT REPEALED 1/1/15) (TEXT EFFECTIVE UNTIL 1/1/15) Determination of results; execution of agreement. Except for a school administrative district that was reformulated as a regional school unit pursuant to Public Law 2007, chapter 240, Part XXXX, section 36, subsection 12, if the commissioner finds that a majority of the voters voting on the article has voted in the affirmative and the total number of votes cast for and against the article equal or exceed 50% of the total number of votes cast in the municipality for Governor at the last gubernatorial election, the commissioner shall notify the municipal officers and the regional school unit board to take steps for the withdrawal in accordance with the terms of the agreement for withdrawal. For a municipality that is part of a school administrative district that was reformulated as a regional school unit pursuant to Public Law 2007, chapter 240, Part XXXX, section 36, subsection 12, if the commissioner finds that at least 2/3 of the votes validly cast in the municipality are in the affirmative, the commissioner shall notify the municipal officers and the regional school unit board to take steps for the withdrawal in accordance with the terms of the agreement for withdrawal.

This subsection is repealed January 1, 2015.

[2013, c. 167, Pt. A, §2 (AMD).]

13-A. Determination of results; execution of agreement; effective date. Beginning January 1, 2015, if the commissioner finds that a 2/3 majority of the voters voting on the article has voted in the affirmative, the commissioner shall notify the municipal officers and the regional school unit board to take steps for the withdrawal in accordance with the terms of the agreement for withdrawal.

[2011, c. 678, Pt. J, §5 (NEW).]

14. Recount; checklists and ballots; disputed ballots. This subsection applies to recounts, checklists, ballots and disputed ballots.
A. If, within 7 days of the computation and recording of the results of the voting, the municipality requests to the commissioner in writing a recount of the votes, the commissioner shall immediately cause the checklists and all the ballots cast in the municipality to be collected and kept at the commissioner's office so they may be recounted by the municipality. [2009, c. 580, §9 (NEW).]

B. The town clerk or city clerk of the municipality is authorized to deliver the checklists and ballots to the commissioner, notwithstanding any other provision of law to the contrary. [2009, c. 580, §9 (NEW).]

C. The commissioner shall resolve any question with regard to disputed ballots. [2009, c. 580, §9 (NEW).]

15. Execution of agreement; certified record; certificate of withdrawal. When the agreement for withdrawal has been put into effect by the municipality, the municipal officers shall notify the commissioner by certified mail that the agreement of withdrawal has been executed. A complete certified record of the transaction involved in the withdrawal must be filed with the commissioner. The commissioner shall immediately issue a certificate of withdrawal to be sent by certified mail for filing with the regional school unit board and shall file a copy in the office of the Secretary of State.

[2009, c. 580, §9 (NEW).]

16. Indebtedness. This subsection applies to outstanding indebtedness.

A. Whenever a municipality withdraws from a regional school unit having outstanding indebtedness, the regional school unit remains intact for the purpose of securing and retiring the indebtedness. The withdrawal agreement may provide for alternate means for retiring outstanding indebtedness. [2009, c. 580, §9 (NEW).]

B. For the purposes of this subsection, "outstanding indebtedness" means bonds or notes issued or assumed by the regional school unit board and lease-purchase agreements issued or assumed by the regional school unit, but does not include any indebtedness of the withdrawing municipality assumed by the regional school unit at the time of formation. [2009, c. 580, §9 (NEW).]

[2009, c. 580, §9 (NEW).]

17. General purpose aid. When a municipality withdraws from a regional school unit, the general purpose aid for the municipality must be computed in accordance with chapter 606-B.

[2009, c. 580, §9 (NEW).]

18. Committee recall. If the commissioner determines that the withdrawal committee has failed to comply with the requirements of this section, the commissioner may authorize the municipal officers to appoint new representatives to the withdrawal committee.

[2009, c. 580, §9 (NEW).]

19. Transfer of property. The regional school unit board may negotiate with the withdrawal committee regarding an equitable division of the regional school unit's property between the regional school unit and the municipality represented by the withdrawal committee and transfer title of the property to the municipality following withdrawal. The regional school unit board shall determine that the regional school unit's educational program will not be disrupted solely because of the transfer of any given property before it may complete the transfer.

[2009, c. 580, §9 (NEW).]
20. Reorganization; penalties.

[ 2011, c. 251, §12 (AFF); 2011, c. 251, §7 (RP) .]

SECTION HISTORY

The State of Maine claims a copyright in its codified statutes. If you intend to republish this material, we require that you include the following disclaimer in your publication:

All copyrights and other rights to statutory text are reserved by the State of Maine. The text included in this publication reflects changes made through the First Special Session of the 126th Maine Legislature and is current through October 9, 2013. The text is subject to change without notice. It is a version that has not been officially certified by the Secretary of State. Refer to the Maine Revised Statutes Annotated and supplements for certified text.

The Office of the Revisor of Statutes also requests that you send us one copy of any statutory publication you may produce. Our goal is not to restrict publishing activity, but to keep track of who is publishing what, to identify any needless duplication and to preserve the State's copyright rights.

PLEASE NOTE: The Revisor's Office cannot perform research for or provide legal advice or interpretation of Maine law to the public. If you need legal assistance, please contact a qualified attorney.
<table>
<thead>
<tr>
<th>Step</th>
<th>Description</th>
<th>Time</th>
<th>Scenario Nov 2014</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Circulate a petition to withdraw from the RSU and gather at least 223 signatures from voters registered in Raymond.</td>
<td>At least 45 days before the Special Town Meeting</td>
<td>By 9/20/2014</td>
<td>Complete 6-10-2014</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>352 valid signatures</td>
</tr>
<tr>
<td>2a</td>
<td>Selectmen call a Special Town Meeting to vote on whether or not to officially start the withdrawal process.</td>
<td>Before 10/17/2014</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2b</td>
<td>Deadline to have ballot question sent to ES&amp;S to print ballots and program the voting machine to be ready for the 11/5/2014 Gubernatorial Election.</td>
<td>9/9/2014</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3a</td>
<td>Town Clerk to post the Notice of Public Hearing.</td>
<td>At least 7 days prior to Public Hearing</td>
<td>10/17/2014</td>
<td></td>
</tr>
<tr>
<td>3b</td>
<td>Hold a Public Hearing regarding the petition at least 10 days prior to a Special Town Meeting (2b below).</td>
<td>At least 10 days prior to Special Town Meeting</td>
<td>10/24/2014</td>
<td>Scheduled for October 14, 2014 as part of regular Selectmen’s Meeting. Location TBD.</td>
</tr>
<tr>
<td>4a</td>
<td>May include absentee ballots, and if so they need to be available 30 days prior to the election.</td>
<td>30 days prior to the vote</td>
<td>10/5/2014</td>
<td></td>
</tr>
<tr>
<td>4b</td>
<td>Hold a Special Town Meeting (election) to secret vote (ballot) on whether or not to officially start the withdrawal process.</td>
<td></td>
<td></td>
<td>11/4/2014</td>
</tr>
</tbody>
</table>

The article would need to read:
“Do you favor filing a petition for withdrawal with the board of directors of regional school unit RSU14 and with the Commissioner of Education, authorizing the withdrawal committee to expend $ (insert dollar amount) and authorizing the (municipal officers; i.e., selectpersons, town council, etc.) to issue notes in the name of the Town of Raymond or otherwise pledge the credit of the Town of Raymond in an amount not to exceed $ (insert dollar amount) for this purpose?”
Yes No
<table>
<thead>
<tr>
<th>Step</th>
<th>Description</th>
<th>Time</th>
<th>Scenario Nov 2014</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>5</td>
<td>If the vote is favorable, the Town Clerk shall immediately give written notices, by registered mail, to the Secretary (Superintendent) of the RSU and to the Commissioner of Education to include the result of the vote (# Yes and # No votes), and an explanation by the Selectmen stating the reasons why the municipality seeks to withdraw from the RSU.</td>
<td>Day after the Special Town Meeting</td>
<td>11/5/2014</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>The Commissioner of Education will direct the Selectmen to establish a 4 member Withdrawal Committee to develop a Withdrawal Agreement, 1 from each of the following: 1. Municipal Officers 2. General public 3. Group filing the petition 4. RSU Board</td>
<td>Within 30 days of the receipt of the notice in step 5 is implied</td>
<td>By approx. 12/6/2014</td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Chair of RSU Board calls a meeting of the Withdrawal Committee and presides as chair until the committee elects their own chair.</td>
<td>Within 30 days of the Notice sent in step 5</td>
<td>By approx. 12/6/2014</td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>The Withdrawal Committee shall negotiate the Withdrawal Agreement with the RSU Board and submit the Withdrawal Agreement to the Commissioner of Education.</td>
<td>Within 90 days after the committee is formed</td>
<td>As late as 3/6/2015</td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>Commissioner shall either give the Withdrawal Agreement conditional approval or recommend changes.</td>
<td>Within 60 days of the receipt of the Withdrawal Agreement</td>
<td>As late as 5/5/2015</td>
<td></td>
</tr>
<tr>
<td>10a</td>
<td><strong>If conditional approval is given</strong> – The Commissioner shall notify the RSU Board and Selectmen by registered mail of the time and place of a public hearing to discuss the merits of the proposed Withdrawal Agreement. The RSU Board Chair shall conduct the public hearing.</td>
<td>At least 20 days prior to Public Hearing</td>
<td>As late as 5/7/2015</td>
<td></td>
</tr>
<tr>
<td>10b</td>
<td><strong>If changes are recommended</strong> – The Commissioner shall send the Withdrawal Agreement back for corrections and shall establish a maximum time within to make the corrections.</td>
<td>Time set by Commissioner</td>
<td></td>
<td></td>
</tr>
<tr>
<td>11a</td>
<td>RSU Board shall post Public Notice in each municipality of the time/location of the Public Hearing.</td>
<td>At least 10 days prior to Public Hearing</td>
<td>As early as 5/17/2015</td>
<td></td>
</tr>
<tr>
<td>11b</td>
<td>RSU Board conduct the Public Hearing.</td>
<td></td>
<td>As early as 5/27/2015</td>
<td></td>
</tr>
<tr>
<td>Step</td>
<td>Description</td>
<td>Time</td>
<td>Scenario Nov 2014</td>
<td>Status</td>
</tr>
<tr>
<td>------</td>
<td>-------------</td>
<td>------</td>
<td>-------------------</td>
<td>--------</td>
</tr>
<tr>
<td>12</td>
<td>Withdrawal Committee shall develop and forward the final Withdrawal Agreement to the Commissioner of Education.</td>
<td>Within 30 days following the Public Hearing</td>
<td>As early as 6/26/2015</td>
<td></td>
</tr>
<tr>
<td>13</td>
<td><strong>If changes are recommended</strong> – The Commissioner shall send the Withdrawal Agreement back to the Withdrawal Committee, establish maximum time frame, and indicate the steps to by followed by the Withdrawal Committee.</td>
<td>Time set by Commissioner</td>
<td></td>
<td></td>
</tr>
<tr>
<td>14</td>
<td><strong>If approval is given</strong> – Commissioner shall set the date for vote. The Commissioner shall attempt to coincide with a statewide election.</td>
<td>Date set by Commissioner</td>
<td></td>
<td></td>
</tr>
<tr>
<td>15</td>
<td>The Commissioner shall give written notice of the date by registered or certified mail to the Town Clerk of Raymond.</td>
<td>At least 35 days prior to the vote</td>
<td></td>
<td></td>
</tr>
<tr>
<td>16a</td>
<td>The Town Clerk shall immediately notify the Selectmen upon receipt of the notice from step 15, and the Selectmen shall meet and immediately issue a warrant for a Special Town Meeting to be held on the date set by the Commissioner.</td>
<td>Day of receipt of Commissioner's written notice</td>
<td></td>
<td></td>
</tr>
<tr>
<td>17a</td>
<td>May include absentee ballots, and if so they need to be available 30 days prior to the election.</td>
<td>30 days prior to the vote</td>
<td></td>
<td></td>
</tr>
<tr>
<td>17b</td>
<td>Town Clerk to post the Notice of Public Hearing.</td>
<td>At least 7 days prior to Public Hearing</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
| 17c  | Selectmen hold a Public Hearing on the withdrawal question.  
The question would need to read:  
“Do you favor the withdrawal of the Town of Raymond from the regional school unit RSU 14 subject to the terms and conditions of the withdrawal agreement dated (insert date)?”  
Yes  No | At least 10 days prior the Special Town Meeting |        |        |
<p>| 17d  | Town Clerk to post the Notice of Election, sample ballots and copies of the Withdrawal Agreement. | At least 7 days prior to the vote |        |        |
| 18   | Special Town Meeting vote on Withdrawal Agreement. |        |        |        |
| 19   | The Town Clerk shall within 24 hours of determination of the results of the vote on the Withdrawal Agreement certify the number of Yes and No votes to the Commissioner. | Within 24 hours of the vote |        |        |</p>
<table>
<thead>
<tr>
<th>Step</th>
<th>Description</th>
<th>Time</th>
<th>Scenario</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>20</td>
<td>If the Commissioner finds the official outcome of the vote meets the following criteria:  • A majority of the voters voted “Yes”  • The total number of votes cast must equal at least 50% of the votes cast in the last Gubernatorial Election (2,227 votes cast for Governor in 2010, so there needs to be at least 1,114 total votes cast)  then the Commissioner shall notify the Selectmen and the RSU Board to begin the steps outlined in the Withdrawal Agreement.</td>
<td>Nov 2014</td>
<td></td>
<td></td>
</tr>
<tr>
<td>21</td>
<td>Once the Withdrawal Agreement has been executed the Commissioner must be notified by certified mail.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>22</td>
<td>Once all steps are completed, the Commissioner shall immediately issue a Certificate of Withdrawal to be sent to the RSU Board and a copy to the SOS-Corporate Division.</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
On September 2, 2014, the Board of Selectmen voted to include a referendum question on the November 4, 2014 ballot in response to a citizen initiated petition started this past January and submitted with 352 valid signatures in accordance with Title 20 MRSA §1466.

The question would need to read:

"Do you favor filing a petition for withdrawal with the Board of Directors of Regional School Unit RSU14 and with the Commissioner of Education, authorizing the Withdrawal Committee to expend $25,000 and authorizing the Raymond Board of Selectmen to issue notes in the name of the Town of Raymond or otherwise pledge the credit of the Town of Raymond in an amount not to exceed $25,000 for this purpose?"

Yes No
FAQ Regarding
RSU Withdrawal Process

Q: Why is this happening?
A: A citizen initiated petition was circulated to withdraw from the RSU that needed at least 223 signatures. It was submitted June 10, 2014 with 352 valid signatures.

Q: Can the Selectmen choose not to move forward with the process?
A: No. In accordance with Title 20 MRSA §1466, a special Town Meeting or Referendum Question must be held to ask Raymond voters whether or not to officially start the withdrawal process. This question will be on Absentee Ballots as well.

Q: Will there be a public hearing?
A: Yes, there will be a public hearing held on October 14, 2014 at 7:00pm at the Raymond Broadcast Studio.

Q: What does the question mean?
A: If the withdrawal vote is favorable, written notices will be sent to the RSU#14 Superintendent and Commissioner of Education with the result of the vote and why withdrawal is being sought. $25,000 would be allocated from the FY2014-15 Selectmen contingency for attorney fees and any other third party contractor such as an accountant.

Q: How did the figure of $25,000 get decided?
A: This figure was based on the range that it may cost to do the investigation. It may cost more or less depending on the needs assessed by the Withdrawal Committee members.

Q: Who will be on the Withdrawal Committee?
A: The Selectmen will be charged with appointing a Withdrawal Committee comprised of 4 members:
   i. One member from the municipal officers.
   ii. One member from the general public.
   iii. One member from the group filing the petition.
   iv. One member of the regional school unit board who represents that municipality.

Q: Can the process be stopped by Raymond?
A: A Town vote must be called by the Board of Selectmen asking if the voters want to stop the process.

Q: How much will it cost to take our schools back over?
A: Questions regarding the budget, operations and staff costs will be part of the investigations of the Withdrawal Committee.

Q: Will all of the school buildings and equipment be returned to Raymond ownership?
A: All RSU property will need to be negotiated as part of the Withdrawal Agreement.

Q: Where will my child go to high school?
A: A 10 year agreement will need to be negotiated with either Windham or another surrounding Town. The Town will still maintain "School Choice" no matter what school Raymond has a contract with.

Q: How long does the process take?
A: It is a 22 step process and is dependent on the length of time it takes to conclude the research and finalize the Withdrawal Agreement. Another Public Hearing will need to be held for comments regarding the Withdrawal Agreement. The Withdrawal Agreement must be accepted by referendum vote before January 31st of that year the Town wishes to withdraw in order to withdraw by July 1st. Any vote after January 31st would not be effective until July 1st of the following year.

IMPORTANT DATES
Public Hearing:
Tuesday, October 14th, 7:00pm
Raymond Broadcast Studio
Referendum Vote:
Tuesday, November 4th, 7am-8pm
JSMS Gym
GENERAL AGREEMENT FOR SERVICES

This Independent Contractor Agreement (the “Agreement”) is made and entered on October 14, 2014, by and between the Town of Raymond, Maine (the “Town”) and Pan Atlantic Consultants (aka Pan Atlantic SMS Group), a Maine business corporation (the “Contractor” or “PASMSG”) (collectively referred to as the “Parties” or individually as a “Party”).

The Parties agree as follows:

I. SERVICES: The Contractor’s performance of work and services shall conform to normally accepted professional standards and must meet expectations of the Town’s Board of Selectmen and the Town Manager. Specific services pursuant to this Agreement include the following:

(1) Survey Design and Methodology: Contractor shall assist the Town to determine a cost effective, reasonable, and productive survey methodology to employ for Raymond’s demographics. The Contractor shall provide at least the following specific survey design and methodology services as outlined in the RFP issued January 2014 (Supplement A):

   a. Determining Quantity of Surveys: Using information provided by Voter Registration and the Town Assessing Office, Contractor will work with Town to determine optimum population segments and number of surveys to be included in the market research phase of the project.

   b. Propose Content and Length of Surveys: Contractor shall develop and propose objective questions designed to gauge community sentiment about the following issues: community values, growth impacts, public services, land use and conservation issues, needs for recreation (both indoor & outdoor), ranking of governmental services, budgetary and planning priorities for town-related services and capital expenditures, and other issues as identified by the Town. Contractor shall design survey to ensure statistical validity and unambiguous quantifiable results. Contractor shall consolidate issues, as identified and clarified, in coherent, well-paced and efficient data collection instrument(s).

   c. Propose Duration of Survey Collection: Contractor shall propose the duration of survey collection.

   d. Conduct Initial Strategic Planning with Town of Raymond: Contractor shall discuss proposed plan and clarify existing issues, and help identify additional issues to be included in Contractor’s research.

   e. Obtain Town Approval: Contractor shall forward drafts of all survey instrument(s) to the Town for review and approval prior to fielding the survey(s), along with proposed corresponding implementation timelines.
(2) **Data Gathering/Survey Administration**: Upon Town approval of proposed survey design and methodology, the Contractor shall proceed with the survey administration on a schedule approved by the Town. See Supplement B: Proposed Survey Schedule.

   a. Any modifications or revisions to the questions, survey methodology, or agreed upon schedule shall be provided to the town in a timely manner, and require approval of the Town.

   b. To ensure a statistically valid sample, Contractor shall achieve a minimum response level of 320 completed surveys (or a margin of error no greater than +/- 5.0% at the 95% confidence level) as outlined in Supplement C: Contractor Proposal.

(3) **Tabulating Survey, Analysis, and Presentation of Results**: The Contractor shall ensure that all completed surveys and interviews will be edited, coded, cross-checked, and processed in accordance with the proposal submitted to the Town by Contractor.

**II. DELIVERABLES:**

(1) The Contractor shall provide ten (10) bound copies of a final report including but not limited to:

   a. Executive summary
   b. Survey background
   c. Copy of survey instrument(s)
   d. Profile of the Town of Raymond
   e. Profile of respondents
   f. General overview of survey
   g. Content description and summaries of each survey topic
   h. Statistical analysis of survey results including graphs, raw data, and any other information that the Contractor believes could be beneficial to the Town, and
   i. Comparison to similar local/national survey data norms as deemed useful.

(2) The Contractor shall provide digital copies of the report(s) and data in both Word/Excel and PDF.

(3) The Contractor shall make a presentation to the Board of Selectmen outlining the final report and summary of field research.

**III. PERIODIC REVIEW AND APPROVAL REQUIREMENTS**: The Contractor shall provide services to the Town pursuant to this Agreement, seeking regular review and approval from the Town between each major phase, and will complete all work within a time period to be agreed upon between parties.
IV. TERM: The Contractor shall provide services to the Town pursuant to this Agreement for a term beginning on July 1, 2014, and ending on June 30, 2015 (the “Agreement Term”).

V. PERSONNEL: The Contractor shall provide the personnel to provide the services required under this Agreement as provided in its proposal. The Contractor agrees to assign Patrick O. Murphy as the project director, Kristina Record as the principal consultant, and Marisa Dolan as the primary market research analyst. The Contractor may utilize other staff members in the performance of its duties under this Agreement. Should the Contractor be required to replace any of its lead staff persons, it shall notify the Town and seek its approval of the replacement.

The Contractor represents that it has, or will secure at its own expense, all personnel required to perform its services under this Agreement. Such personnel shall not be, nor hold themselves out to be, employees of the Town. The Contractor, consistent with its status as an independent contractor, further agrees that its personnel, including its subcontractors, will not hold themselves out as, nor claim to be, officials or employees of the Town.

The Town shall furnish reasonable administrative assistance and cooperation. (What's the wording in their proposal?)

VI. COMPENSATION: For services provided, the Town will pay the Contractor in the amounts described below.

(1) Survey Design and Methodology
(2) Data Gathering/Survey Administration
(3) Tabulating Survey, Analysis, and Presentation of Results

Additional Administration Costs: (Included in items 1-3)

Total (Not-To-Exceed) Cost: $13,550

PAYMENTS: Payments will be dispensed on the following schedule:

1. One-third (1/3) at project commencement;
   a. October 14, 2014
2. One-third (1/3) at project midway point; and
   a. Survey field Closing Date
3. One-third (1/3) final payment upon project completion
   a. After presentation and deliverables received

Payments will be sent to:

Pan Atlantic SMS Group
6 City Center, Suite 200
Portland, ME 04101
VII. INSURANCE: The Contractor shall carry and maintain in force comprehensive general liability insurance, and shall name the Town as an additional insured under said policy. The Contractor’s liability insurance policy shall provide comprehensive coverage against claims for personal injury, death, property damage, including the negligent loss, damage and/or destruction of valuable papers and Town records and documents. Liability limits shall not be less than $1,000,000.00 for any and all claims arising out of a single occurrence. To the extent permitted by law, as such insurance provided by the Contractor shall be carried in favor of the municipality and its officers, employees and agents as well as in favor of the Contractor. The Contractor shall not deny liability because of any legal defense or statutory immunity to which the municipality is entitled by reason of being a municipality. All certificates of insurance showing policies covering insurance described herein shall be filed with the municipal officers before the Contractor commences any work. The Contractor also agrees to maintain such insurance at all times during this Agreement, and to provide proof of such insurance upon request.

The Contractor shall also carry Worker’s Compensation insurance covering its employees, and provide the Town with proof of such insurance prior to commencing work. The Contractor also agrees to obtain and maintain unemployment insurance for its employees.

Nothing herein shall, nor is intended to, waive any defense, immunity or limitation of liability which may be available to the Town or its respective officers, agents and employees, under the Maine Tort Claims Act or any other privileges and/or immunities provided by law.

VIII. EXPENSES: Expenses to be borne by Contractor are as follows:

(1) The Contractor shall bear expenses incurred in maintaining all certifications and Licenses necessary for the Contractor to provide services as stated in Section 1 of this Agreement.

(2) The Contractor shall furnish materials, tools, and equipment, except as otherwise specified in the RFP deemed by both Parties to satisfactorily perform the services required by this Agreement.

(3) The Contractor shall furnish all necessary postage for the distribution and collection of survey materials.

(4) The Contractor shall bear all other expenses incurred in the performance of this Agreement.

IX. INDEPENDENT CONTRACTOR: The Contractor is an independent contractor and not an employee of the Town. The Contractor is not entitled to any of the benefits provided to the employees of the Town. The Contractor is not subject to, nor shall it derive any benefit from, Town personnel policies regarding employees. The Contractor shall directly pay, from the Contractor's own funds, all state and federal income taxes, social security and Medicaid taxes, unemployment insurance, and all other amounts due to any state or federal authorities on account of the work to be performed by the Contractor under this Agreement. In the event any state or federal agency shall determine that the Contractor is not an independent contractor for payroll
withholding purposes, the Town shall be entitled to deduct from amounts otherwise due to the Contractor all state and federal withholding amounts and taxes which may be required by law.

X. WARRANTY: The Contractor warrants:

That it is familiar with all State Statutes, rules, regulations and orders which may in any way affect the services.

(1) That it will maintain all certifications required through the “Agreement Term”.

(2) That in the performance of its services, it will perform in accordance with applicable standards of conduct for professionals in the field.

(3) That it is financially solvent, is experienced in and competent to perform the services and is able to furnish the materials, tools and equipment required by Section I, Section II, Section VII and Section VIII of this Agreement.

(4) That it shall treat and maintain all information, documents, records and other data it obtains during the Agreement Term confidentially as required by law and statute, and shall not share, publish, or otherwise disseminate such information unless authorized by the Town, by law or by legal process.

XI. TERMINATION:

(1) In addition to any and all other rights the Parties may have available according to law, if the Town or the Contractor defaults by failing to substantially perform any provision, term or condition of this Agreement (including without limitation the failure to make monetary payment when due), the other party may terminate the Agreement by providing written notice to the defaulting party. This notice shall describe with sufficient detail the nature of the default. The party receiving such notice shall have 15 days from the effective date of such notice to cure the default(s). Unless waived by the party providing notice, the failure to cure the default(s) within such time period shall result in the automatic termination of this Agreement.

(2) The Town reserves the right to terminate this Agreement at any time, upon thirty days prior written notice to the Contractor, whenever the Town, in its sole discretion, determines it to be in the Town’s best interests to do so. In the event of a termination under this Section XI.2, the Contractor shall be entitled to receive all compensation earned through the effective date of the termination, as well as an additional payment equal to one-sixth (1/6) of the contract amount, as full and final compensation for all services performed or to have been performed under this Agreement.

(3) The Contractor reserves the right to terminate this Agreement at any time, upon thirty days prior written notice to the Town, whenever the Contractor, in its sole discretion, determines it to be in the Contractor’s best interest to do so. In the event of a termination under this Section XI.3, the Contractor shall be available to provide services through the effective date of termination and shall be entitled to receive all compensation
earned through the effective date of termination as full and final compensation for all services performed or to have been performed under this Agreement.

XII. FORCE MAJEURE: Provided such Party gives written notice to the other of such event, a Party shall not be liable for its failure to perform its respective obligations under this Agreement, if prevented from doing so by any cause beyond the reasonable control of said Party.

XIII. RETURN OF PROPERTY: All drawings, notes, documents, plans, data and specifications or other material to be developed under this Agreement, in either electronic or hard copy format at the election of the Town, shall become the property of the Town and be promptly delivered to the Town upon the completion of services under this Agreement or sooner upon the Town’s written request, or the termination of the Agreement. The Contractor agrees herein that the Town may withhold any final payment(s) due to Contractor until such drawings, notes, documents, plans, data and specifications or other material are delivered to the Town.

XIV. INDEMNIFICATION: The Contractor agrees to defend, indemnify and hold the Town, including its officials, representatives and employees, harmless against any and all liabilities, causes of action, judgments, claims or demands, including attorney’s fees and costs, for personal injury (including death), damages, malfeasance or malpractice, or property damage arising out of or caused by the performance of services under this Agreement by the Contractor. Contractor further agrees to indemnify and hold the Town harmless from and against any additional cost or expense, including back-up withholding, penalties, interest and insurance premiums, incurred by the Contractor on account of any invalidation of the Contractor's "independent contractor" status by any state or federal office or agency.

Nothing herein shall, nor is intended to, waive any defense, immunity or limitation of liability which may be available to the Town or its respective officers, agents and employees, under the Maine Tort Claims Act or any other privileges or immunities provided by law. The Contractor agrees that the Town may, at its election, control the defense of any action or claim that is within the scope of the Contractor’s responsibility to defend hereunder at Contractor’s cost and expense. In any event, the Contractor and the Town agree to cooperate with each other in the defense of any action or claim (whether controlled by the Contractor or the Town) and shall keep each other apprised of all material developments in, and shall consult with each other concerning, any such action or claim. The Contractor shall not admit any liability or settle any such action or claim without first obtaining Town’s consent.

XV. CUMULATIVE RIGHTS: The Parties’ rights under this Agreement are cumulative, and shall not be construed as exclusive of each other unless otherwise required by law.
XVI. WAIVER: The failure of either party to enforce any provisions of this Agreement shall not be deemed a waiver or limitation of that party's right to subsequently enforce and compel strict compliance with every provision of this Agreement.

XVII. SEVERABILITY: If any part or parts of this Agreement shall be held unenforceable for any reason, the remainder of this Agreement shall continue in full force and effect. If any provision of this Agreement is deemed invalid or unenforceable by any court of competent jurisdiction, and if limiting such provision would make the provision valid, then such provision shall be deemed to be construed as so limited.

XVIII. ENTIRE AGREEMENT: This Agreement constitutes the entire agreement between the Parties and supersedes any prior understanding or representation of any kind preceding the date of this Agreement. There are no other promises, conditions, understandings or other agreements, whether oral or written, relating to the subject matter of this Agreement. This Agreement may be modified in writing and must be signed by both the Town and the Contractor.

XIX. NOTICE: Any notice required or otherwise given pursuant to this Agreement shall be in writing and mailed certified return receipt requested, postage prepaid, or delivered by overnight delivery service, addressed as follows:

The Town:

Town of Raymond
c/o Town Manager
401 Webbs Mills Rd
Raymond, Maine 04071

Contractor:

Pan Atlantic SMS Group
6 City Center, Suite 200
Portland, Maine 04101

Either Party may change such addresses from time to time by providing notice as set forth above.

XX. ALTERNATIVE DISPUTE RESOLUTION:  The Parties mutually agree that any dispute over the terms, conditions, application, compliance and/or alleged breach of this Agreement shall be resolved in the following manner, unless both Parties agree in writing to a different method:

Informal Process: The Parties will first attempt to informally meet to discuss any dispute. A party may request that prior to such meeting the complaining Party submit a description of the complaint or concern in writing.
Mediation: The Parties will mutually agree upon a mediator to mediate any dispute. A Party shall make a written request for mediation, and deliver such notice as set forth in Section XIX. Such mediation shall be non-binding, and shall take place within thirty (30) days after the written request is made, or in accordance with the mediator’s schedule and availability. The Parties shall provide any information sought by the mediator for this process. If the Parties cannot agree on a mediator, the Parties shall each select a mediator, and those two mediators shall agree upon the mediator. Each side shall bear its own costs of mediation, including attorney’s fees, if any.

Arbitration: The Parties will mutually agree upon an arbitrator to mediate any dispute. A Party shall make a written request for arbitration, and deliver such notice as set forth in Section XVII. Such arbitration shall be binding, and the Parties agree any such decision by the arbitrator shall not be subject to appeal or further legal action, except for an action to enforce the decision and any award, which must be filed in the Maine Superior Court. The arbitration shall take place within thirty (30) days after the written request is made, or in accordance with the arbitrator’s schedule and availability. The Parties shall provide any information sought by the arbitrator for this process. If the Parties cannot mutually agree on an arbitrator within ten calendar days after notice is received, the Parties shall submit the arbitration to the American Arbitration Association, and the arbitrator shall be selected under AAA rules. Each side shall bear its own costs of arbitration, including attorney’s fees, if any.

The Parties may mutually agree in writing signed by both Parties to bypass any of the steps set above, and to extend any deadlines.

XXI. GOVERNING LAW: This Agreement shall be governed by and construed in accordance with the laws of the State of Maine.
IN WITNESS WHEREOF, the parties have caused this Agreement to be executed the day and year first written above.

THE TOWN OF RAYMOND:

___________________________________________________
Town Manager’s Signature as Authorized
by the Board of Selectmen on October 14, 2014

DON WILLARD
TOWN MANAGER

PAN ATLANTIC SMS GROUP:

___________________________________________________
Authorized Representative

PATRICK O. MURPHY
PRESIDENT
The Town of Raymond is inviting all interested, qualified consultants and firms to submit proposals to develop and conduct a citizen opinion survey. The selected consultant will develop an appropriate survey instrument and methodology to gauge citizen opinion about current Town programs and activities as well as future goals and direction. Areas to be assessed or explored include taxpayer support for various Town-related activities and capital expenditures; the ranking of services performed by Town Staff and Elected Officials; and clarifying “quality of life” principles. Town staff has investigated potential designs and cost structures from other Maine towns with similar demographics and are seeking assistance in determining the correct and most cost effective survey methodology for Raymond. The consultant will also be responsible to further conduct the task of carrying out the survey by tabulating its results and preparing a final report.

Copies of the RFP and related materials may be obtained from the Raymond website (www.raymondmaine.org), the Town Office located at 401 Webbs Mills Road, or by contacting Danielle Loring, Executive Assistant (danielle.loring@raymondmaine.org) at 207-655-4742 x 133.

Questions concerning the RFP must be submitted in writing to Danielle Loring (danielle.loring@raymondmaine.org) by 4:00pm on Thursday, February 6, 2014. Responses/answers will posted to the town's website the following day (Friday, February 7th) by 4:00pm and emailed to all known interested parties.

Responses to this RFP will be accepted until Friday, February 14, 2014 at 2:00pm. It is the sole responsibility of the consultant to ensure that the proposal is received before the submission deadline. Late proposals will not be considered. The Town of Raymond reserves the right to reject any or all proposals, waive minor informalities, and accept the proposal deemed to be in the best interest of the Town.

A. Background Information:

The Town of Raymond is located in Cumberland County on the northeastern shore of Sebago Lake in the heart of Maine's Lakes Region. Raymond is bordered by the towns of Windham, Gray, Poland and Casco as well as serving as the mainland connection for the Town of Frye Island via the ferry landing on Raymond Cape. Raymond is approximately twenty miles distant from both Portland, Maine's largest city, and the second largest population center of Lewiston-Auburn1.

Raymond today is a four season recreational destination with a threefold increase in population from

---

1 U.S. Census Bureau, 2010 Census of Population and Housing, Population and Housing Unit Counts, CPH-2-21, Maine
the year round U.S. Census Bureau count of 4436\(^2\) to approximately 12,000 in the summer. It is a prime location for luxury second homes and more rustic traditional camps, as well as having several large children's summer camps. It is estimated that the Sebago Lake region receives 450,000 to 500,000 annual overnight visitors, capturing 2.6% of the State's 17.8 million annual visitors\(^3\). Raymond is considered to be one of the top reasons to visit the area with six pristine lakes and ponds and scenic mountain views within its boundaries attracting many day visitors. The Town has a relatively high median income, ranking 17\(^{th}\) out of 522 in the State at $67,917\(^4\). The healthy living environment, combined with easy commuting distances to nearby cities and transportation centers, makes Raymond an attractive area for growing families and for doing business.

The Town has an active and diverse business corridor located along Route 302, bordered by expansive and beautiful outdoor public flower gardens and connected by pedestrian friendly sidewalks, which also connect two of the Town's three public beaches and a busy State-owned boat launch on Sebago Lake. Major industries in Raymond include Dielectric Communications, a worldwide leader in telecommunication towers, and premier yacht builders, Sabre Yachts. In October 2013, Raymond achieved a AAA Standard and Poor's bond rating and was cited as having “a strong management team backed with prudent fiscal policies.” The rating report also highlighted the Town's healthy financial reserve level; very strong tax collections; high income and very strong per capita market value of real estate.

B. Scope of Work:

The selected consultant shall:

- Assist Town Staff and Board of Selectmen to determine the most cost effective, reasonable, and productive survey methodology to employee for Raymond's demographics using information provided by the Voter Registration and Tax Assessing Office.
  - Including the proposed quantity of surveys, length of survey, suggested content and duration of survey collection.

- Assist in developing objective questions designed to gauge community sentiment about issues such as: community values, growth impacts, public services, land use and conservation issues, needs for recreation (both indoor & outdoor), ranking of governmental services, budgetary and planning priorities for town-related services and capital expenditures, and other issues related to the Town.
  - The survey and questions will be designed to ensure statistical validity and unambiguous, quantifiable results.

- Assuming the acceptability of the approach, quantification, and the content and scope of questions, the selected consultant shall then proceed with administration of the survey within the agreed upon schedule.
  - Any modifications or revisions to the questions or survey methodology shall be required in a timely manner and approved by Town Staff.

---

\(^1\) Ibid.
\(^2\) Maine Office of Tourism: Visitor Tracking Research 2011 Calendar Year Annual Report (April 2012)
C. Deliverables:

• The consultant will provide ten (10) bound copies of the final report including but not limited to:
  ◦ Executive Summary
  ◦ Survey background
  ◦ Copy of survey instrument(s)
  ◦ Profile of the Town of Raymond
  ◦ Profile of respondents
  ◦ General overview of survey
  ◦ Content description and summaries of each survey topic
  ◦ Statistical analysis of survey results including graphs, raw data, and any other information that the consultant believes could be beneficial to the Town.
  ◦ Comparison to similar local/national survey data norms as deemed useful
• Electronic copies of the report(s) and data in both Word/Excel and PDF.
• The consultant will also make a final presentation to the Board of Selectmen outlining the final report.

The final scope of services will be negotiated and modified as necessary with the service provider deemed most qualified. As a cost saving measure, the Town is willing to utilize staff as appropriate for administrative functions for the survey.

E. Format and Requirement of Responses:

• All responses must be made in writing and signed by an authorized agent or representative of the Private Consultant/Firm making such response.
• All responses will include the name, address, telephone number(s) and email contact information of the authorized person in connection with the response along with information on all others who are authorized to represent the individual, group, organization or entity in connection with the response.
• Consultant must be an Equal Opportunity Employer
• All responses will be accompanied by each of the following:
  ◦ COVER LETTER: A cover letter shall be provided which succinctly explains the service provider's interest in the project.
  ◦ QUALIFICATIONS OF KEY PERSONNEL: Submit summaries of all staff members who will be involved in completing the scope of services. Please include their individual experience in performing the required and necessary services or functions.
  ◦ FIRM'S REFERENCES: Provide at least three (3) references for completed projects of similar size and scope, including at least two (2) references for projects completed in the last two years. Include the name of the organization, a brief summary of work performed, and the contact information for the individual responsible for the project.
  ◦ TOWN'S RESPONSIBILITIES: Identify all services that are expected to be provided by the
Community Survey RFP, 2014

Town of Raymond.

◦ NON-COLLUSION CERTIFICATE (ATTACHMENT 1): Each proposal shall include a completed Certificate of Non-Collusion that is signed by an authorized representative for the firm.

◦ COST & TIME REQUIRED FOR SERVICES: Each proposal shall include a fee schedule for services and shall include a not-to-exceed amount for the project on the required form in a separate sealed envelope labeled “PRICE PROPOSAL” (ATTACHMENT 2) with firm's name clearly marked.

All responses must be submitted on or before 2:00pm on Friday, February 14, 2014 to:

Town of Raymond
ATTN: Danielle Loring
401 Webbs Mills Road
Raymond, ME 04071

All materials submitted will become property of the Town of Raymond.

F. Consideration of responses:

All responses will be subject to public review and disclosure by involved Town Staff and the Board of Selectmen, including discussion at public meetings.

Request for responses will be evaluated on the following criteria:

1. Qualifications and Experience of the Firm (30%)
2. Qualifications of the Project Team (Key Staff) (30%)
3. Narrative and Project Approach (30%)
4. Cost Effectiveness (10%)

After reviewing all responses and narrowing down to a finalist consultant/firm, Town Staff will make a recommendation to the Board of Selectmen on whether to proceed. Said recommendation will be considered as a regular agenda item for the Board of Selectmen meeting, publicly noticed and advertised on the Raymond website (www.raymondmaine.org) and posted in the Town's public posting places.

This RFP does not indicate a commitment by the Town of Raymond to contract for services for administering a community survey. The purpose of this RFP is to allow the Town to explore the viability of obtaining such consulting services. The Town reserves the right to reject any or all responses. If a response is selected for further consideration, the details of any agreement would be negotiated by the Town Manager and/or Board of Selectmen.

Questions regarding public deliberations or the bid process should be directed to Danielle Loring, Executive Assistant, at 207-655-4742 ext 133 or danielle.loring@raymondmaine.org.

Please send responses and seal Price Proposal to:

Town of Raymond
ATTN: Danielle Loring
401 Webbs Mills Road
CERTIFICATE OF NON-COLLUSION
This Page Must Be Included with Response

The undersigned certifies that under penalties of perjury that this bid or response has been made and submitted in good faith and without collusion or fraud with any other person. As used in this certification, the word “person” shall mean any natural business, partnership, corporation, union, committee, club, or other organization, entity, or group of individuals.

__________________________________________________________________________

Authorized Official: Date

Company/Individual's Name: ________________________________________________

Authorized Representative: ________________________________________________

Title: _________________________________________________________________

Address: ______________________________________________________________

Phone: ___________________________ Email: ________________________________

Fax: ______________________________ Federal ID: _________________________
ATTACHMENT 2

PRICE PROPOSAL
DO NOT LEAVE BLANKS
If an item does not apply to your proposal, enter “0”

1. Survey design and methodology.................................................................$________
2. Data gathering/survey administration.......................................................$________
3. Tabulating Survey, Analysis and Presentation of Results...........................$________

Additional administration costs........................................................................$________

Total (not-to-exceed) Cost: $______________

______________________________________________ Date:_____________
Signature of Authorized Representative

______________________________________________
Printed Name and Title

Company:__________________________________________
Patrick Murphy
Pan Atlantic SMS Group
6 City Center, Ste 200
Portland, ME 04101

March 13, 2014

RE: Community Survey RFP Interview

Dear Pat:

I am writing to confirm your firm's interview schedule for April 16th at 11:00am. The interviews will be conducted at out Broadcast Studio, which is the modular building located in the Middle School parking lot at 423 Webbs Mills Road. We anticipate that the interview will take around 45 minutes and ask that groups be limited to three individuals. We are very excited to speak to you regarding your proposal.

Please do not hesitate to contact me if you have any questions or concerns.

Respectfully,

Danielle Loring
Executive Assistant
ATTACHMENT 1

CERTIFICATE OF NON-COLLUSION
This Page Must Be Included with Response

The undersigned certifies that under penalties of perjury that this bid or response has been made and submitted in good faith and without collusion or fraud with any other person. As used in this certification, the word “person” shall mean any natural business, partnership, corporation, union, committee, club, or other organization, entity, or group of individuals.

Authorized Official: [Signature]
Date: Jun 6th 2014

Company/Individual's Name: Pan AmHawke SMS Group

Authorized Representative: Patrick O. Murphy
Title: President

Address: 6 City Center, Portland, Maine 04101
Phone: 207-871-3622 x 107
Fax: 207-772-4842
Email: pmurphy@panamhawke.smsgroup.com
Federal ID: 01-241-3860
ATTACHMENT 2

PRICE PROPOSAL
DO NOT LEAVE BLANKS
If an item does not apply to your proposal, enter “0”

1. Survey design and methodology................................................................. $ 1,200
2. Data gathering/survey administration........................................................... $ 6,800
3. Tabulating Survey, Analysis and Presentation of Results............................. $ 4,300

Additional administration costs................................................................. Included in Items 1-3

Total (not-to-exceed) Cost: $ 12,300

______________________________                      Date: 10-6th 2014
Signature of Authorized Representative

______________________________
Printed Name and Title

Company: Pan Atlantic SMS Group
Ms. Danielle Loring  
Town of Raymond  
401 Webbs Mills Road  
Raymond, ME 04071

February 6, 2014

Dear Danielle,

Pan Atlantic SMS Group is pleased to submit the attached proposal to the Town of Raymond in respect of a community survey.

Pan Atlantic SMS Group is a long established (founded in 1985) Maine-based market research and consulting firm.

We have a very significant degree of experience in conducting community surveys for municipal and other entities.

Our firm is excited about the possibility of working with the Town of Raymond on this study.

We believe that we can bring a high level of expertise, a very collaborative approach, and an excellent track record in providing clients with highly accurate results, to this project.

Please do not hesitate to contact us with any questions.

We look forward to hearing from you.

Sincerely,

[Signature]

Patrick O. Murphy  
President, Pan Atlantic SMS Group

Tel. (207) 871-8622 x109  
pmurphy@panatlanticsmsgroup.com
Proposal to the Town of Raymond

Citizen Opinion Survey

Pan Atlantic SMS Group
RESEARCH • STRATEGY • TRAINING

6 City Center Suite 200, Portland, Maine 04101
Telephone: (207) 871-8622 • Fax: (207) 772-4842
www.panatlanticsmsgroup.com

Key Project Contact:
Patrick O. Murphy
President
Pan Atlantic SMS Group
E-mail: pmurphy@panatlanticsmsgroup.com
Telephone: (207) 871-8622 x 109
TABLE OF CONTENTS

I. BACKGROUND AND PROJECT OBJECTIVES 2

II. PROJECT SCOPE AND METHODOLOGY 4

III. DELIVERABLES TO THE TOWN OF RAYMOND 12

IV. COMPANY HISTORY, EXPERIENCE, & PROJECT TEAM QUALIFICATIONS 13

Appendix 1: Certificate of Non-Collusion

Appendix 2: Price Proposal
I. INTRODUCTION and PROJECT OBJECTIVES

Background

"The Town of Raymond is located in Cumberland County on the northeastern shore of Sebago Lake in the heart of Maine's Lakes Region. Raymond is bordered by the towns of Windham, Gray, Poland, and Casco, as well as serving as the mainland connection for the Town of Frye Island via the ferry landing on Raymond Cape. Raymond is approximately twenty miles distant from both Portland, Maine's largest city, and the second largest population center of Lewiston-Auburn.

Raymond is a four season recreational destination with a threefold increase in population from the year round U.S. Census Bureau count of 4,436 to approximately 12,000 in the summer. It is a prime location for luxury second homes and more rustic traditional camps, as well as having several large children's summer camps. It is estimated that the Sebago Lake region receives 450,000 to 500,000 annual overnight visitors, capturing 2.6% of the State's 17.8 million annual visitors. Raymond is considered to be one of the top reasons to visit the area, with six pristine lakes and ponds and scenic mountain views within its boundaries, attracting many day visitors. The Town has a relatively high median income, ranking 17th out of 522 in the State at $67,917. The healthy living environment, combined with easy commuting distance to nearby cities and transportation centers, makes Raymond an attractive area for growing families and for doing business."\(^1\)

The town is soliciting proposals from qualified firms to conduct a community survey of Raymond citizens. The firm selected will work with town staff to develop and finalize a draft survey instrument. It will select and poll a random representative sample of Raymond citizens and present a report of findings to the town.

\(^1\)Town of Raymond RFP document
**Project Objectives:**

The key objective of the proposed research project is to establish baseline metrics of citizen opinion on a range of issues.

More specifically the Town wishes to evaluate:

1. Taxpayer support for various Town-related activities and capital expenditures
2. Ranking of services performed by Town staff and elected officials
3. Clarify “quality of life” principals

We would propose to clarify any other key issues which the Town wishes to include in the survey. This would be done during an initial planning session with the town's project staff.

Other objectives could include:

- An evaluation of attitudes in the context of citizen’s expectations
- Analysis of other citizen needs
- Analysis of the willingness of citizens to pay for improvements to community services through various sources of funding

**Specific project objectives will be developed in close cooperation with the Town of Raymond team. These will drive the development of the survey instrument which will be used to conduct project work.**

We wish to note that this proposal is intended to be a working document which can be fine tuned to reflect the varied or additional requirements of the Town of Raymond.

Pan Atlantic SMS Group has a 29-year track record of conducting successful quantitative and qualitative research for the public and private sectors in Maine. We are pleased to present this proposal to the Town of Raymond.

This proposal presents information on project objectives, methodology, pricing parameters, deliverables, and company and staff qualifications.
II. PROJECT SCOPE and METHODOLOGY

This section describes the methodologies to be used by Pan Atlantic SMS Group in order to evaluate the issues and achieve the objectives described in the previous section.

Summary of Project Methodology

1. **Conduct Initial Strategic Planning with the Town of Raymond** – Once we receive authorization to proceed we would propose to discuss with key Town staff all details of the proposed project plan and brainstorm on the issues to be included in research.

2. **Define the Target Population Segments** – We will work with the Town of Raymond to determine the optimum population segments to be included in the market research phase of the project.

3. **Develop Research Issues and Survey Instrument Draft** – In close consultation with the Town, all research issues will be defined and agreed upon.

4. **Conduct Field Research** – Pan Atlantic SMS Group will conduct project research.

5. **Data Analysis and Presentation** – Pan Atlantic SMS Group will present the research data and analysis of same to the Town of Raymond in a clear, concise and actionable report format (in written and oral presentations.)
PROJECT FLOWCHART

Initial Project Planning with The Town of Raymond

Conduct Public Opinion Research

Data Evaluation, Analysis, and Report Writing

Present a detailed report and data to the Town of Raymond
Methodology

Pan Atlantic SMS Group has conducted many similar community policy issues studies for cities, towns and public policy organizations in Maine. Additionally, Pan Atlantic SMS Group frequently conducts local and statewide surveys in Maine for a broad range of public and private sector clients (see partial client list in Section III.) We also conduct a quarterly statewide survey of Maine citizens on a broad range of public policy issues (Pan Atlantic SMS Group Omnibus Poll™)

Pan Atlantic SMS Group proposes a three-tiered approach to achieving the project objectives outlined above:

III.1. Initial strategic planning with the Town of Raymond
III.2. Quantitative research - Survey of Raymond citizens (mail and phone)
III.3. Strategic presentation at the conclusion of field research

We believe that this combination of methodologies will deliver to the Town of Raymond the necessary information inputs for effective issue analysis and decision making. What follows is our rationale and approach to each of these phases.

II.1 Project Planning

Pan Atlantic SMS Group includes, as a vital component of all marketing research projects, strategic planning session(s) directed towards the development of more effective project execution. We believe that our emphasis on strategic planning distinguishes us from many other firms operating in the competitive market research arena.

At the commencement of the project, we would propose a strategic planning session with Town of Raymond officials to discuss project objectives, our proposed methodology, and the various issues to be addressed in conducting the project. Pan Atlantic SMS Group is well known for its innovative strategic planning approach on all of the research and consulting assignments that it conducts.
Raymond has a population of approximately 4,500 people or an estimated 2,000 or so households. (Data based on Maine average of 2.3 persons per household.)

We propose the following as being the most cost efficient and effective methodology to achieve project objectives.

To get a statistically valid sample of Raymond residents, we estimate that we need a response level of 320 completed surveys. This will ensure a margin of error (MOE) of no greater than +/- 5.0% at the 95% confidence level.

This MOE is a widely accepted industry standard for survey research of this nature.

We propose the following:

1. A mail survey (postage paid response) to be sent to all Raymond households

2. Depending on the response level to the mail survey, our telephone interview staff will conduct additional random phone interviews to ensure that we reach the targeted completed n of 320.

- A key advantage of the mail survey methodology in a smaller population center such as Raymond is that all citizens will feel that they have been consulted and given the opportunity to participate. This is very important.

For the telephone survey component of the project (if needed) we will randomize calls using RDD (random digit dial) of all Raymond land lines.
Specific Tasks:

Design of Survey Instrument – Questionnaire

In the questionnaire design phase, one of our major objectives will be to consolidate all issues identified for measurement into coherent, well-paced and efficient data collection instrument. The challenge will be to cover the wide diversity of issues without being too general. All questions will be structured in a manner which eliminates ambiguity and provides for clear interpretation of the responses.

Additionally questions will be asked in a format which is clearly understandable for respondents.

In development of the survey instrument we ensure the neutral wording of questions so as to avoid biased responses.

We also ensure that the ordering of questions has a smooth transitional flow and one which does not lead to any bias in how questions are answered by respondents. Draft(s) of the survey instruments will be forwarded to The Town of Raymond for review and approval prior to fielding the survey.

Coding format and conventions will be created to enable comprehensive and flexible analysis of the data.

Project objectives are outlined earlier in this proposal.

Survey Length

We will print the survey in a four page folded format. This should allow for comprehensive treatment of the issues to be evaluated. Surveys will be mailed to all residential addresses in Raymond using the Town’s taxpayer database. A postage paid response envelope will be provided.

Pan Atlantic SMS Group will conduct the following tasks:

- Project planning with town officials
- Print surveys complete with explanation of the purpose of the survey, completion instructions, and provide contact points at Pan Atlantic SMS Group and the Town of Raymond for questions
- Mail surveys and postage paid response envelopes
- Receive survey responses (pay postage costs)
- Code open ended question responses
• Input data
  
  o For surveys to be conducted by phone
    ✓ Complete surveys by phone

• Cleanse data

• Develop syntax

• Develop statistical cross tabulations based on demographic variables

• Write and present report for the Town of Raymond

Other

Data Processing / Analysis

All completed interviews will be edited, coded, cross-checked and processed using Pan Atlantic SMS Group computing facilities and SPSS PC software. Pan Atlantic SMS Group uses a "pre-coded" survey format which eliminates the danger of errors in the transfer of responses to coding sheets.

Completed surveys will be edited and coded by Pan Atlantic SMS Group personnel to group similar responses to the open-ended questions, and then keypunched using double-entry verification to ensure 100 percent accuracy. Data files are maintained in ASCII format, allowing our client the flexibility to examine the data using other statistical software. Logic validation checks will be made to ensure that there is a consistent relationship among question responses.

Cross-tabulation statistical procedures will be used to manipulate the data. The statistical results of the market research project will include the frequencies and column percentages for various breaks, including, but not limited to:

➢ Gender
➢ Education level
➢ Age
➢ Income level
➢ Internet connected or not
➢ Length of residency in Raymond
In addition to the standard cross-tabulations and frequency distribution techniques, Pan Atlantic SMS Group will use other statistical techniques for segmentation analysis such as:

✓ Chi square – determines whether two variables are independent.
✓ Factor analysis
✓ Regression analysis – determines the relationship between two or more variables and can predict values for one variable given the other(s). We can use simple linear, multiple, and LOGIT techniques within the regression family. LOGIT techniques may be very useful as they may be used to predict the probability of an event occurring based on other variables.

- **Comparison of sample versus total population characteristics**

Pan Atlantic SMS Group will review demographic data from the sample and compare it with US Census demographic data for Raymond as a whole.

**Quality Control**

Pan Atlantic SMS Group is committed to and recognized for implementing the highest level of quality control. We have in place a quality control system developed to the highest standards level.

Our recruitment criteria, training and constant monitoring of staff, double-checking procedures, statistical sophistication and reporting accuracy ensure that we deliver the highest quality results to our clients so that they can engage in accurate and effective decision making.
**Client Confidentiality:**

We have an excellent track record of ensuring that client and survey respondent information is kept strictly confidential at all times.

Pan Atlantic SMS Group has established very high levels of confidentiality within its operations involving both staff and systems.

Several levels of confidentiality are in place:

1. All employees sign confidentiality agreements guaranteeing not to divulge client or project information at any time [employees are trained and constantly reminded of the importance of client confidentiality issues].

2. All survey respondents are guaranteed confidentiality by Pan Atlantic SMS Group staff during the interview process.

3. Pan Atlantic SMS Group has in place very modern computer and data processing systems at its 4,000-sq. ft. research facility in Portland’s Old Port. The company also has state-of-the-art systems to protect all paper and electronic files. Our external computer consultant has put in place and constantly reviews our electronic interface to ensure that our electronic systems have firewall protection.
III. DELIVERABLES TO THE TOWN OF RAYMOND

Pan Atlantic SMS Group will provide the following deliverables to the Town of Raymond.

- Ten bound copies of the final report including, but not limited to:
  - Executive Summary
  - Survey background and methodology
  - Copy of survey instrument (s)
  - Profile of the Town of Raymond
  - Profile of respondents
  - General overview of the survey
  - Content description and summaries of each survey topic
  - Statistical analysis of survey results including graphs, raw data, and any other information that Pan Atlantic SMS Group believes could be beneficial to the Town.
    - Comparison to similar local/national survey data norms as deemed useful
- Electronic copies of the report (s) and data in Word/Excel and PDF.
- Make a final presentation to the Board of Selectmen outlining the results and implications of the study.
IV. COMPANY HISTORY, EXPERIENCE, AND PROJECT TEAM QUALIFICATIONS

Pan Atlantic SMS Group is a leading Maine-based market research and consulting firm specializing in public policy issues for the past 29 years.

The Pan Atlantic SMS Group is a professional firm of widely experienced consultants, which has been meeting clients' needs since 1985. The company which operates from offices in Portland, Maine has a professional staff of 12 full time and 17 part time widely experienced people. The company's approach is practical and totally results-oriented and we aim to add significant value to each client assignment.

For 29 years, Pan Atlantic SMS Group has met the information and development needs of a variety of clients, including a significant client base in the municipal, state, and public policy arena. Since the company's inception, it has become widely recognized as providing accurate, reliable, and actionable market research data and consulting services for its clients.

In this time period we have conducted projects for more than 450 clients, many of them municipal public policy sector entities.

A distinguishing characteristic of our firm is that we provide strategic consulting services in addition to market research. Secondly, our principal project staff members bring a high level of real world experience to bear in conducting project work for our clients.

As Maine's largest independent market research and consulting firm, we employ a top class team of seasoned consultants and analysts who have significant experience acquired working in organizations such as Wright Express, Inc., Bloomingdales, Inc., Arthur Andersen, Enterprise Ireland, Harvard Pilgrim Healthcare, etc.

This team is highly proficient in all aspects of market research and consulting and operates in a state-of-the-art technological environment.
- **Our Services**

  - Public Opinion Research and Polling
  - Branding Research
  - Segmentation Research and Analysis
  - Customer Satisfaction Research
  - Communications Evaluation Studies
  - Demographic and Psychographic Studies
  - Advertising Awareness Studies
  - Advertising Expenditure Impact Studies
  - Organization Membership Studies
  - Competitive Analysis
  - Communications Performance Analysis
  - Opinion Monitoring and Trend Analysis
  - Shared-Cost, Multi-Client Projects
  - Economic Impact Analysis
• Methodologies Used

Qualitative Methods
- Focus Groups
- One On One Strategic Research
- Pulse Groups
- Strategic Planning

Quantitative Methods
- Telephone Surveys
- Mail Surveys
- Online Surveys
- Intercepts

Secondary Research
- Analysis of Published Data and Information Sources

Advanced Analysis
- Factor Analysis
- Regression / Multiple Regression
- Perceptual Mapping
- Cluster Analysis
- Conjoint Analysis
- Quadrant Analysis
- Decision Tree Analysis (CHAID)
- Linear Regression
- Predictive Discriminant Analysis (PDA)
- Logistic Regression

Planning Services
- Strategic Planning
- Campaign Plan Development
- Opportunity Gap Analysis
- Pricing Elasticity Analysis
- Competitive Analysis
- Marketing Training
- Strategic Partner Evaluation
• Facilities

Based in the heart of Portland’s Old Port area, Pan Atlantic SMS Group maintains a modern 4,000 sq. ft. research and consulting facility, with all the requisite computer equipment, demographic databases, telephone banks, and professional research staff necessary to complete all aspects of most research projects.

Our offices house a Computer Aided Telephone Interviewing system (CATI) in our interview center.

Pan Atlantic SMS Group also has a state-of-the-art focus group facility at our Old Port offices.

• Key Project Staff

The Pan Atlantic SMS Group team has a very strong track record in market research and strategy development for the past 29 years.

The project staff members (for this project) are all highly experienced in this type of project. The principal staff to be assigned is:

➢ Patrick O. Murphy             President and Project Director
➢ Kristina Record               Principal Consultant
➢ Marisa Dolan                  Senior Market Research Analyst

Several other staff members will also work on this project. Resumes of the three principal key project staff follow.
PATRICK O. MURPHY

President – Pan Atlantic SMS Group

Project Director

Business Experience

• 1985–Present – Founder and President of Pan Atlantic SMS Group, a successful national market research and strategic planning company with offices in Portland, Maine.


Pertinent Career Details

• Recognized expert and speaker on market research and strategic planning issues.

• Has lived and worked extensively in the U.S. and international markets and has conducted project work in many countries worldwide, including countries in Europe, Eastern Europe, Asia, and the Middle East.

• Guest lecturer on marketing research issues at the University of Southern Maine on several occasions.

Education


• M.A. - Trinity College, Dublin University, 1977.

• Various professional training courses on market research, strategic planning and management consulting.

Business and Civic Affiliations

- Appointed Board member of the National Advisory Council of the Small Business Administration – April, 1994 by SBA Director Erskine Bowles


- Appointed member of the Maine Economic Growth Council (State economic strategy group) 1993.

- Chairman, Maine Delegation to the White House Conference on Small Business (Washington, D.C. – June 1995.)

- Member of Maine Blue Ribbon on the impact of healthcare costs on small business, 1998.

- Former Advisory board member – MaineBiz magazine.

- Selected as the recipient of the year 2000 McGillicuddy Award for Excellence in Business by the U.S. Small Business Administration.

- Board member and Vice Chairman of the Finance Authority of Maine (FAME) 2007-current

Other

- Frequently quoted in the print and electronic media on research and public opinion issues.
KIRSTINA RECORD
Pan Atlantic SMS Group
Consultant

Kristina Record is a Consultant at Pan Atlantic SMS Group. She is currently responsible for executing and managing a wide range of market research projects.

Kristina has almost two decades of market research, strategic planning and project management experience at Pan Atlantic SMS Group. She brings to the firm strong market research, analytical, and statistical skills. Her current and previous work experience is outlined below.

1997–Present
Pan Atlantic SMS Group, Portland, ME – Consultant

At Pan Atlantic SMS Group, Kristina is responsible for:

- Development of survey methodologies and instruments
- Sampling plan development
- Statistical methodologies and analysis
- Developing project reports and presentations
- Interface with clients on research issues
- Staff training

Kristina has executed a large number of research projects since joining Pan Atlantic SMS Group 16 years ago.

Harvard Pilgrim Health Care, Dedham, MA
Research Associate (1996–1997)

Was part of five-person implementation team which developed First Return, Inc., a subsidiary of Harvard Pilgrim Health Care which offers workers’ compensation insurance and services. Supported all aspects of implementation including:
Marketing:

- Conducted in-depth analysis of markets and competitors, including products, services, and marketing efforts.
- Coordinated and reported on the findings of focus groups.

Operations/Strategic Planning:

- Mapped business processes for all operational aspects of the business.
- Gathered, analyzed, and reported on competitor information.

Sociology Department, Bates College, Lewiston, ME
Teaching Assistant/Tutor (1994–1995)

- Tutored students in year-long, advanced-level Statistical Research and Methods course.
- Specific concentration in teaching the theory behind and actual use of SPSS statistical software.
- Explained various sampling and statistical techniques, such as descriptive, probability, correlation, and regression.

Computer Skills: SPSS, WordPerfect, MS Suite, MS Project, Tactician Mapping Software, Visio

Education: Bates College, Lewiston, ME
BA in Sociology, June, 1995
Graduated Phi Beta Kappa, Magna Cum Laude
Senior Thesis, High Honors
Dean’s List 1991–1995
MARISA DOLAN
Pan Atlantic SMS Group
Senior Market Research Analyst

WORK EXPERIENCE

2011 to present:
Pan Atlantic SMS Group, Senior Market Research Analyst

- Manages both quantitative and qualitative research projects:
  - Executes numerous quantitative research projects including large scale telephone and online surveys.
  - Conducts analysis of quantitative research projects using SPSS and develops statistical cross tabulations.
  - Observes and analyzes the results of qualitative focus group research in a variety of topic areas.
  - Writes draft reports and presentations

April 2010 – August 2011
Carnegie Communications, Market Research Supervisor / Analyst, Westford, Massachusetts

- Managed all phases of internal and client survey research projects: questionnaire production, quality assurance, vendor management, fielding, statistical analysis, generation of graphical displays, formation of recommendations grounded in the data, and reporting out.
- Performed qualitative research for primary research components of client projects: created moderation guides; moderated, recorded, and synthesized results of focus groups; conducted in-depth interviews; and interpreted data.
- Participated in geodemographic analyses, competitive and environmental scans, brand audits, and website assessments in order to identify growth opportunities for and improve the branding and marketing efforts of colleges and universities.

September 2009 – May 2010
Travelers Insurance, Enterprise Market Research Intern, Hartford, Connecticut

-Handled all aspects of survey research projects: produced questionnaires; programmed, pre-tested, and fielded surveys; performed statistical analyses; and reported results.
- Completed qualitative research to gain background and insight for client projects: prepared for, recorded, and integrated the results of focus group sessions; transcribed, coded, and examined data from in-depth interviews.
• Carried out secondary research for various departments on industry trends, coverage needs, emerging markets, etc.
• Contributed to direct competitor analysis, which examined growth trends, company backgrounds, customer profiles, and current advertising strategies of key competitors.

January – May 2009
Town of Suffield, Connecticut, Research Consultant

• Researched and made recommendations for a wellness program for town employees that would reduce healthcare costs.
• Engaged in secondary and qualitative research in order to gather information on successful wellness programs in Connecticut.
• Conducted quantitative research in order to identify an effective marketing and advertising strategy for the wellness program: created and developed a code frame for a multi-mode survey of town employees; generated and interpreted descriptive statistics and statistical tests; produced final report for client with findings and proposals.

September 2008 – June 2009
University of Connecticut, Graduate Assistant, West Hartford, Connecticut

• Recruited for, recorded, and analyzed focus group sessions for the Connecticut Office of the Governor to gather public opinion on the state budget deficit and make policy recommendations.
• Carried out statistical analyses of large data sets in STATA in order to arrive at recommendations for various public policy issues.

EDUCATION
University of Connecticut, West Hartford, Connecticut
Master’s in Survey Research, May 2010
GPA: 3.80; Recipient of the 2010 Master’s in Survey Research Academic Excellence Award

University of Connecticut, West Hartford, Connecticut
Master’s in Public Administration, May 2010
GPA: 3.82; Pi Alpha Alpha

Trinity College, Hartford, Connecticut
Bachelor of Arts in Political Science and International Studies (African Studies), May 2007
GPA: 3.75; Phi Beta Kappa, Pi Gamma Mu Honor Society

SKILLS: Microsoft Word, Excel, PowerPoint, Outlook, SPSS, STATA, NORM, Qualtrics, Zoomerang, Vanguard Vista, QuestionPro, CATI, Claritas (Prizm)
Public sector clients include:

✓ City of Saco, Maine
✓ City of Brewer, Maine
✓ Lewiston / Auburn Economic Growth Council
✓ Maine Department of Transportation
✓ Town of Cornish, Maine
✓ Maine Development Foundation
✓ Maine Community Foundation
✓ Maine Municipal Association
✓ Maine Department of Conservation
✓ University of Maine System
✓ Maine Department of Education
✓ Maine Department of Transportation
✓ Maine Turnpike Authority
✓ Maine Public Utilities Commission
✓ Pew Trusts, Washington, D.C.
✓ US Department of Commerce, Washington, D.C.
✓ US Forest Service, Washington, D.C.
✓ Maine Department of Economic Development
✓ Town of Scarborough, Maine
The Pan Atlantic SMS Group Difference

- Maine's most accurate public policy polling firm
- Dedication to providing the highest quality, professional research designed to meet each clients specific needs and objectives
- Emphasis on providing decision makers with actionable public opinion information
- Value-added campaign and strategy research
- Know the state extremely well
  - Have conducted hundreds of public opinion surveys in Maine, many on sensitive public policy issues over the past 29 years
- Great perspective on key public policy issues
- Client centered
- State of the art technology

Operating Style

Our client approach is founded on the key principles of:
- Frequent communications and feedback
- Flexibility
- Accuracy
- Adding value via incisive strategy inputs to our clients

Our operating style is open, inclusive and very flexible. We are known to go the extra mile for our clients and not nickel and dime on fees. Our fee structure is fair and very competitive given the quality of our work product, our track record and the excellent reputation we enjoy.
References:

1. City of Saco

   Contacts:

   Mr. Rick Michaud, City Administrator 282-4191

   Ms. Stephanie Weaver, Head of HR 283-3303

   Pan Atlantic SMS Group has conducted large scale community surveys for the City of Saco on six occasions since 2004, most recently in 2013.

2. Cumberland County Civic Center
   Citizens for a Modern Civic Center

   Contact:

   Mr. Mike Saxl, President, Maine Street Solutions / Verrill Dana 622-7432

   Pan Atlantic SMS Group conducted a county wide citizen survey regarding the recent bond issue and voter preferences in 2011.

3. Maine Municipal Association

   Contact:

   Mr. Chris Lockwood, Executive Director 623-8428

   Pan Atlantic SMS Group has conducted member surveys and strategic planning for this statewide municipal organization.
Other

Town's responsibilities:

Town's responsibilities would include:

✓ Provide direction to Pan Atlantic SMS Group

✓ Participate in upfront project planning

✓ Provide town records with taxpayer name, address, and phone number (if available) to Pan Atlantic SMS Group (ideally in Microsoft Excel or Word format)

✓ Be available to answer questions on any issues which arise

Pan Atlantic SMS Group is an equal opportunity employer. (EOE)

Please see Attachments 1 and 2:
Certificate of Non-Collusion and Attachment and Price Proposal.
• HIGHLY ACCURATE

• WIDELY EXPERIENCED IN THE PUBLIC POLICY ARENA

• STRATEGICALLY FOCUSED

• CLIENT CENTERED

• STATE-OF-THE-ART TECHNOLOGY

• FLEXIBLE

6 City Center Suite 200
Portland, Maine 04101
207.871.8622
www.panatlanticsmsgroup.com
ATTACHMENT 1

CERTIFICATE OF NON-COLLUSION
This Page Must Be Included with Response

The undersigned certifies that under penalties of perjury that this bid or response has been made and submitted in good faith and without collusion or fraud with any other person. As used in this certification, the word "person" shall mean any natural business, partnership, corporation, union, committee, club, or other organization, entity, or group of individuals.

Authorized Official: ___________________________ Date: ________________

Company/Individual's Name: Pen Attache SMS Group

Authorized Representative: Patrick O. Murphy

Title: President

Address: 6 City Center, Portland, Maine 04101

Phone: 207-871-3622 X 107 Email: jmurphy@penattache.com

Fax: 207-772-4842 Federal ID: 01-041-3860
Dear Danielle,

Attached is our proposal in pdf format with attachment pages and also a signed letter.

I am sending these to you now as I will be traveling next week.

Please let me know if anything else is required.

I have mailed hard copies of the attachments (originals) as requested.

Best wishes

Patrick

Patrick O. Murphy
President
Pan Atlantic SMS Group
6 City Center | Portland, ME 04101
Tel 207.871.8622 ext. 109
Fax 207.772.4842
www.panatlanticsmsgroup.com
The Town of Raymond is gathering opinions on a variety of Town issues in order to improve the services, facilities, and quality of life that it offers. Your responses will be anonymous. We thank you in advance for your participation.

OVERALL SATISFACTION WITH AND THE QUALITY OF LIFE IN THE TOWN OF RAYMOND

1. How would you rate Raymond on each of the following? Please rate on a scale of 1 to 5, where 1 means “poor” and 5 means “excellent.”

<table>
<thead>
<tr>
<th></th>
<th>1 – Poor</th>
<th>2 – Fair</th>
<th>3 – Average</th>
<th>4 – Good</th>
<th>5 – Excellent</th>
<th>Don’t know or N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. Your overall perception of the Town</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>B. Your perception of the Town as a place to raise children</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>C. Your perception of the Town as a place to retire / live as adults (without children)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>D. Overall opportunities for adult education and enrichment</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>E. Opportunities to participate in community matters</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>F. Your overall confidence in Raymond’s elected officials (Select Board, Budget and Finance Committee)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>G. Your overall confidence in the appointed members of Raymond’s Planning Board and Zoning Board of Appeals</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

PUBLIC SAFETY

2. How would you rate your satisfaction with each of the following? Please rate your satisfaction on a scale of 1 to 5, where 1 means “very dissatisfied” and 5 means “very satisfied.”

<table>
<thead>
<tr>
<th></th>
<th>1 – Very dissatisfied</th>
<th>2 – Somewhat dissatisfied</th>
<th>3 – Neutral</th>
<th>4 – Somewhat satisfied</th>
<th>5 – Very satisfied</th>
<th>Don’t know or N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. Your overall feeling of safety in the Town</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>B. The responsiveness of Cumberland County Sheriff’s policing services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>C. The overall quality of fire and rescue services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>D. How quickly fire and rescue personnel respond</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>E. The level of friendliness and professionalism of fire and rescue personnel</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>F. Outreach / education by the Fire Department</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

3. Currently, policing services are provided by the Cumberland County Sheriff’s Office. Which of the following options would you prefer with regard to providing Raymond’s policing services in the future:

- Continue having policing services provided by the Cumberland County Sheriff’s Office
- Contract for enhanced services with the Cumberland County Sheriff’s Office
- Have Raymond provide policing services through its own police department
- Need more information
4. How satisfied are you with each of the following? Please rate your satisfaction on a scale of 1 to 5, where 1 means “very dissatisfied” and 5 means “very satisfied.”

<table>
<thead>
<tr>
<th>Reason</th>
<th>1 – Very dissatisfied</th>
<th>2 – Somewhat dissatisfied</th>
<th>3 – Neutral</th>
<th>4 – Somewhat satisfied</th>
<th>5 – Very satisfied</th>
<th>Don’t know or N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. The responsiveness of Public Works to address problems</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>B. The overall condition and quality of state-maintained roads</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(Rt. 85, Main Street / Rt. 121, Rt. 302 / Roosevelt Trail, Egypt Road)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>C. The overall condition and quality of Town maintained roads</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(all non-private roads, other than the state roads listed in 4B above)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>D. The overall availability and quality of public recreation areas</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(Raymond Beach / Boat Launch, Crescent Beach, and Veterans Park)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>E. The overall response and service levels during storm conditions</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>F. The level and quality of trash and curbside services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

TOWN MANAGEMENT & TOWN CODES AND ORDINANCES

5. How satisfied are you with each of the following? Please rate your satisfaction on a scale of 1 to 5, where 1 means “very dissatisfied” and 5 means “very satisfied.”

<table>
<thead>
<tr>
<th>Reason</th>
<th>1 – Very dissatisfied</th>
<th>2 – Somewhat dissatisfied</th>
<th>3 – Neutral</th>
<th>4 – Somewhat satisfied</th>
<th>5 – Very satisfied</th>
<th>Don’t know or N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. The Town Manager’s Office</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>B. Town Office customer service</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>C. Transaction length of doing business in person at the Town Office</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>D. Responsiveness of the Town’s personnel / department heads to phone calls and / or e-mails</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>E. The overall enforcement of Town codes and ordinances, including the Code Office</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>F. The timeliness and ease of the Town’s permitting process, including staff availability</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

COMMUNICATIONS

6. How often would you use the following communication tools to access Town news or other Town information? Please rate on a scale of 1 to 5, where 1 means “never” and 5 means “very frequently.”

<table>
<thead>
<tr>
<th>Reason</th>
<th>1 – Never</th>
<th>2 – Rarely</th>
<th>3 – Occasionally</th>
<th>4 – Frequently</th>
<th>5 – Very frequently</th>
<th>Don’t know or N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. The Town website (<a href="http://www.raymondmaine.org">www.raymondmaine.org</a>) / Facebook page (social media)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>B. Online live streaming video (e.g. live video of Town meetings, etc.)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>C. Cable TV / Public access channels</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
7. How would you rate Raymond on its use of each of the following tools to communicate with residents regarding Town news or other Town information? Please rate on a scale of 1 to 5, where 1 means “poor” and 5 means “excellent.”

<table>
<thead>
<tr>
<th>Tool</th>
<th>1 – Poor</th>
<th>2 – Fair</th>
<th>3 – Average</th>
<th>4 – Good</th>
<th>5 – Excellent</th>
<th>Don’t know or N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>D. Landline telephone</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>E. Radio</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>F. Applications for mobile devices (smart phones, tablets, etc.)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>G. Print publications (e.g. Town newsletter)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

8. What do you see as the major needs and priorities for Raymond in the next 10 years? (If you wish to provide additional input, please feel free to include a letter with your returned survey)

__________________________________________________________________________________________________________________________________________

9A. In 2009, Raymond partnered with Windham to form Regional School Unit #14 (RSU #14) to consolidate educational costs. How satisfied are you with this educational partnership? Please rate your satisfaction on a scale of 1 to 5, where 1 means “very dissatisfied” and 5 means “very satisfied.”

<table>
<thead>
<tr>
<th>1 – Very dissatisfied</th>
<th>2 – Somewhat dissatisfied</th>
<th>3 – Neutral</th>
<th>4 – Somewhat satisfied</th>
<th>5 – Very satisfied</th>
<th>Don’t know or N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

9B. Please explain your response to question 9A.

__________________________________________________________________________________________________________________________________________

10. The Town of Raymond is interested in knowing the kinds of additional services, facilities, infrastructure, or other projects that its residents might support. Please rate each of the following on a scale of 1 to 5, where 1 means “strongly oppose” this idea and 5 means “strongly support” this idea.

<table>
<thead>
<tr>
<th>Service/Project</th>
<th>1 – Strongly oppose</th>
<th>2 – Somewhat oppose</th>
<th>3 – Neither support nor oppose</th>
<th>4 – Somewhat support</th>
<th>5 – Strongly support</th>
<th>Don’t know or N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. Expanding economic development efforts (being more proactive in economic development)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>B. Developing / expanding Town water and sewer services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>C. Expanding the Town’s Commercial District</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>D. Expanding conservation efforts (additional funding for support groups such as the Raymond Waterways Protective Association (RWPA) or milfoil eradication efforts)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>E. Expanding funding for the Raymond Village Library (the private, non-profit library in Raymond)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>F. Building a combined Town Office, library, and community center at a new location</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

88 of 100
<table>
<thead>
<tr>
<th></th>
<th>Updating the Comprehensive Plan that expires this year</th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>H.</td>
<td>Creating an outdoor recreational complex in the Town for all age groups, which would include a baseball diamond, tennis courts, athletic fields, and walking paths</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>I.</td>
<td>Providing options for high speed internet services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>J.</td>
<td>Contracting for bulky waste removal services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>K.</td>
<td>Expanding public access to waterways</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

11. If you support the Town pursuing any additional services, facilities, infrastructure, or other projects, what level of tax increase would you find tolerable?
   - 1%    - 2%    - 3%    - 4%    - 5%    - 6-10%    - More than 10%
   - I would not find any tax increase tolerable
   - N/A / Do not favor pursuing any additional services, facilities, infrastructure, or other projects

**DEMOGRAPHIC QUESTIONS**

The last set of questions will only be used for statistical analysis purposes and to ensure that we have a representative sample of Raymond citizens.

12. Approximately how many years have you lived or owned property in Raymond? ___ years

13. Do you own or rent your current residence?
   - Own
   - Rent
   - Other (please specify): __________________

14. Are you a year-round or seasonal resident of Raymond?
   - Year-round
   - Seasonal

15. Counting yourself, how many adults (aged 18 or older) live in your household? ___ adults

16. How many children under the age of 18 live in your household? (Please write “0” if no children under the age of 18 live in your household) ___ children

17. What is your gender?
   - Female
   - Male

18. Into which of the following categories does your age fall?
   - 18-24
   - 25-34
   - 35-44
   - 45-54
   - 55-64
   - 65 or older

19. What is the highest level of education you have completed?
   - Less than high school graduate
   - High school graduate
   - Vocational/Trade school
   - Some college/Two-year college graduate
   - Four-year college graduate
   - Post-graduate work

20. For tabulation purposes only, which of the following income categories includes your total household income in 2013 before taxes?
   - Less than $25,000
   - $25,000 to $49,999
   - $50,000 to $74,999
   - $75,000 to $99,999
   - $100,000 to $149,999
   - $150,000 or more
   - Prefer not to answer

21. Did you vote in the last Town elections in June 2014?   - Yes   - No   - Prefer not to answer

22. Did you go to the annual Town meeting in June 2014?   - Yes   - No   - Prefer not to answer

The Town of Raymond thanks you very much for your time. Please return the survey in the business reply envelope provided by November __, 2014. (exact date TBD based on precise survey distribution date)
Pursuant to M.R.S.A. 21-A §503, the undersigned municipal officers of the Town of Raymond do hereby vote to appoint and confirm the following registered voters as Election Clerks for the November 4, 2014 election:

<table>
<thead>
<tr>
<th>Party</th>
<th>First Name</th>
<th>Surname</th>
<th>Address 1</th>
<th>Address 2</th>
<th>City</th>
<th>St</th>
<th>Zip</th>
</tr>
</thead>
<tbody>
<tr>
<td>D</td>
<td>Susan</td>
<td>Accardi</td>
<td>PO Box 928</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>D</td>
<td>Rachel A.</td>
<td>Akins</td>
<td>82 Myron Hall Rd</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>D</td>
<td>Robert</td>
<td>Akins</td>
<td>82 Myron Hall Rd</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>R</td>
<td>Linda</td>
<td>Alexander</td>
<td>1 Pine Lane</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>R</td>
<td>Jane</td>
<td>Bartlett</td>
<td>106 Sloans Cove Rd</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>D</td>
<td>Abel</td>
<td>Bates</td>
<td>1 Cape Rd</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>R</td>
<td>Kathleen</td>
<td>Bent</td>
<td>5 Shore Rd</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>R</td>
<td>Shirley</td>
<td>Bloom</td>
<td>26 Sebago Rd</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>D</td>
<td>Alice</td>
<td>Bredenberg</td>
<td>PO Box 655</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>R</td>
<td>Suzanne</td>
<td>Brockelbank</td>
<td>3 Mill St</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>R</td>
<td>Carolyn</td>
<td>Burnham</td>
<td>PO Box 655</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>D</td>
<td>Nancy</td>
<td>Buzzell</td>
<td>PO Box 483</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>D</td>
<td>Basil</td>
<td>Champniss</td>
<td>3 Glen Road</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>D</td>
<td>Melanie</td>
<td>Champniss</td>
<td>3 Glen Road</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>R</td>
<td>Marie</td>
<td>Connolly</td>
<td>10 Chickadee Ln</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>R</td>
<td>Charles</td>
<td>Cragin</td>
<td>PO Box 248</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>R</td>
<td>Louise</td>
<td>Doyle</td>
<td>2 Dolimont Rd</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>D</td>
<td>Deborah</td>
<td>Eastman</td>
<td>PO Box 129</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>R</td>
<td>Laurie</td>
<td>Forbes</td>
<td>17 Webbs Mills Rd</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>R</td>
<td>Natalie</td>
<td>Foss</td>
<td>4 Brown Rd</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>R</td>
<td>Greg</td>
<td>Foster</td>
<td>29 Ledge Hill Rd</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>D</td>
<td>Deborah</td>
<td>Gideon</td>
<td>179 Raymond Hill Rd</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>D</td>
<td>Janice</td>
<td>Gower</td>
<td>9 Oxview Lane</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>U</td>
<td>Susan</td>
<td>Grondin</td>
<td>PO Box 869</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>D</td>
<td>Susan</td>
<td>Hamilton</td>
<td>PO Box 845</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>D</td>
<td>Dorothy</td>
<td>Hartman</td>
<td>PO Box 1274</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>D</td>
<td>Robert</td>
<td>Hartman</td>
<td>PO Box 1274</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>R</td>
<td>Steven</td>
<td>Haycock</td>
<td>174 North Raymond Rd</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>D</td>
<td>Susan</td>
<td>Hirsch</td>
<td>123 Spring Valley Rd</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>R</td>
<td>Anita</td>
<td>Holmquist</td>
<td>P O Box 354</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>U</td>
<td>Jane</td>
<td>Hubbell</td>
<td>5 Kristin Ln</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>D</td>
<td>Ellen</td>
<td>Huber</td>
<td>16 Pulpit Rock Rd</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>R</td>
<td>Charlotte</td>
<td>Jewell</td>
<td>17 Hartley Lane</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>D</td>
<td>Dacia</td>
<td>Klinkerch</td>
<td>143 Spiller Hill Rd</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>R</td>
<td>Lisa</td>
<td>Knight</td>
<td>1 Brook Rd</td>
<td></td>
<td>Raymond</td>
<td>ME</td>
<td>04071</td>
</tr>
<tr>
<td>Party</td>
<td>First Name</td>
<td>Surname</td>
<td>Address 1</td>
<td>Address 2</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>-------</td>
<td>------------</td>
<td>---------</td>
<td>------------------</td>
<td>----------------</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>D</td>
<td>Elisabeth</td>
<td>Lachance</td>
<td>20 Long Dr</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>U</td>
<td>Susan</td>
<td>Lawler</td>
<td>19 Medawisla Ln</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>R</td>
<td>Louise</td>
<td>Lester</td>
<td>PO Box 346</td>
<td>Raymond ME 04071</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>U</td>
<td>Susan</td>
<td>Lowberg</td>
<td>9 Elizabeth Ave</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>R</td>
<td>Carol</td>
<td>Meader</td>
<td>24 Sloanes Cove Rd</td>
<td>-raymond ME 04071</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>R</td>
<td>Peggy</td>
<td>Merrill</td>
<td>15 Elizabeth Ave</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>U</td>
<td>Cindy</td>
<td>Merriman</td>
<td>4 Vogel Rd</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>R</td>
<td>Irene</td>
<td>Morris</td>
<td>6 Kings Grant</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>D</td>
<td>Martha</td>
<td>Morrison</td>
<td>718 Webbs Mills Rd</td>
<td>raymond ME 04071</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>R</td>
<td>Roberta</td>
<td>Morton</td>
<td>PO Box 809</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>D</td>
<td>Christopher</td>
<td>Mulvihill</td>
<td>63 Gore Rd</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>R</td>
<td>Vonla</td>
<td>Murdock</td>
<td>42 Mill St</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>U</td>
<td>Susan</td>
<td>Lowberg</td>
<td>9 Elizabeth Ave</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>R</td>
<td>Louise</td>
<td>Murray</td>
<td>P O Box 227</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>D</td>
<td>Elizabeth</td>
<td>O'Donal</td>
<td>c/o Patricia Kramer</td>
<td>93 Pipeline Rd</td>
<td>raymond ME 04071</td>
<td></td>
<td></td>
</tr>
<tr>
<td>D</td>
<td>Barbara</td>
<td>O'Neill</td>
<td>67 Spring Valley Rd</td>
<td>raymond ME 04071</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>R</td>
<td>Steve</td>
<td>Phillips</td>
<td>154 Cape Rd</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>U</td>
<td>Mary</td>
<td>Picavet</td>
<td>3 Arbor Woods Rd</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>U</td>
<td>Alice</td>
<td>Richards</td>
<td>15 Oakledge Rd</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>R</td>
<td>Teresa</td>
<td>Sadak</td>
<td>207 Webbs Mills Rd</td>
<td>raymond ME 04071</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>D</td>
<td>Karen</td>
<td>Sanford</td>
<td>222 Mountain Rd</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>R</td>
<td>Eileen</td>
<td>Stiles</td>
<td>94 Deep Cove Rd</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>R</td>
<td>Joanne</td>
<td>Stinson</td>
<td>51 Haskell Rd</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>D</td>
<td>Lee</td>
<td>Street</td>
<td>PO Box 70</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>D</td>
<td>Linda</td>
<td>Taylor</td>
<td>46 Clearwater Dr</td>
<td>PO Box 494</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>R</td>
<td>Kim</td>
<td>Tees</td>
<td>PO Box 388</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>D</td>
<td>Faith M.</td>
<td>Towlie</td>
<td>12 Woodland Rd</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>G</td>
<td>Elisa</td>
<td>Trepanier</td>
<td>5 Salmon Rd</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>R</td>
<td>Brenda</td>
<td>Tubbs</td>
<td>350 Webbs Mills Rd</td>
<td>raymond ME 04071</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>D</td>
<td>Marlee</td>
<td>Turner</td>
<td>31 Big Pine Rd</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>D</td>
<td>Laurie</td>
<td>Wallace</td>
<td>36 Pulpit Rock Rd</td>
<td>raymond ME 04071</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>D</td>
<td>Steve</td>
<td>Warshaw</td>
<td>63 Spring Valley Rd</td>
<td>raymond ME 04071</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>G</td>
<td>Debbi</td>
<td>Webber</td>
<td>136 Mountain Rd</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Given under our hands on the 14th day of October, 2014.

______________________________
Mike Reynolds, Chairman

______________________________
Lawrence A Taylor

______________________________
Joe Bruno

______________________________
Teresa Sadak

______________________________
Samuel Gifford
Appointment by Municipal Officers of Warden/Moderator

Pursuant to M.R.S.A. 21-A §501 and 30-A §2524(2), the undersigned municipal officers of the Town of Raymond do hereby vote to appoint and confirm Susan L Look as the Warden/Moderator for the November 4, 2014 election.

Given under our hands on the 14th day of October, 2014.

_____________________________________________
Mike Reynolds, Chairman

_____________________________________________
Lawrence A Taylor

_____________________________________________
Joe Bruno

_____________________________________________
Teresa Sadak

_____________________________________________
Samuel Gifford
TOWN OF RAYMOND
TOWN WARRANT – SPECIAL TOWN MEETING
November 4, 2014

State of Maine

To: John Cooper, a resident of the Town of Raymond, in the County of Cumberland, State of Maine.

GREETINGS:

You are hereby required in the name of the State of Maine to notify and warn the voters of the Town of Raymond in said County of the Town Meeting described in this warrant.

To the voters of Raymond: You are hereby notified that a Special Town Meeting of this municipality will be held at the Jordan Small Middle School gymnasium at 423 Webbs Mills Road, in said Town on Tuesday, the 4th day of November A.D. 2014, at 7:00am then and there to act on the following articles:

ARTICLE 1. To choose a Moderator to preside at said meeting.

ARTICLE 2. To vote on the following referendum question:

QUESTION 1 – WITHDRAWAL FROM RSU 14

Do you favor filing a petition for withdrawal with the board of directors of RSU 14 and with the Commissioner of Education, authorizing the withdrawal committee to expend $25,000 and authorizing the Raymond Board of Selectmen to issue notes in the name of the Town of Raymond or otherwise pledge the credit of the Town of Raymond in an amount not to exceed $25,000 for this purpose?

HEREOF FAIL NOT TO MAKE DUE SERVICE of this Warrant and a return of your doing thereon, at a time and place of said meeting.

GIVEN UNDER OUR HANDS this 14th day of October, 2014, Raymond, Maine.

Mike Reynolds
Laurence Taylor

Joe Bruno
Teresa Sadak

Samuel Gifford

A majority of the Selectmen of the Town of Raymond, Maine

A true copy of the warrant attest: ________________________

Susan L Look, Town Clerk
Absentee Voting Guide

Voting is one of the fundamental rights we have as citizens of this state and country. Everyone should make an effort to cast a ballot at each election.

Maine law makes it easy to cast an absentee ballot. You don't have to be out-of-town or have any other reason to take advantage of this easy way to vote at a time that is most convenient for you.

If you would like to vote by absentee ballot, please take a few moments to review the information below. Contact your local municipal clerk or the Elections Division if you have additional questions.

Make sure you have a voice in your future - cast a ballot.

What is absentee voting and how does it work?

Absentee voting allows you to cast a ballot without going to a voting place on Election Day.

Who may vote absentee?

Any registered voter may cast an absentee ballot instead of voting in person at a voting place on Election Day.

You don't need to have a specific reason or be unable to vote at the voting place on Election Day to receive an absentee ballot.

What are the steps to voting by absentee ballot?

1. Complete an absentee ballot application to get a ballot; then,

2. Fill out and deliver the ballot back to the municipal clerk, or to the Secretary of State, Division of Elections (if you are a Uniformed Service or Overseas voter).

When can I request a ballot?

Absentee ballots may be requested beginning 3 months before Election Day, and until the 3rd business day prior to the election, unless special circumstances
exist. Make your request early to allow enough time for the ballot to be mailed to you.

**Is there a deadline to request an absentee ballot?**

For the November 4, 2014 General and Referendum Election, the deadline to request an absentee ballot, including a ballot voted in the presence of the clerk, is Thursday, October 30, 2014, unless the voter completes a special circumstances application, stating one of four allowable reasons for requesting an absentee ballot after this deadline. The four reasons are:

- An unexpected absence from the municipality during the entire time the polls are open on election day;
- A physical disability,
- An inability to travel to the polls because the voter is a resident of a coastal island ward or precinct; or
- An incapacity or illness that has resulted in the voter being unable to leave home or a treatment facility.

This special circumstances application must be signed by the voter. This application can be obtained from your municipal clerk or from the Secretary of State.

**How do I apply for and receive an absentee ballot?**

Contact the municipal clerk in the town or city where you are registered to vote. Uniformed Service and Overseas voters will request an absentee ballot directly from the Secretary of State, Division of Elections.

You can make a telephone request for your own ballot, which will be mailed to the address you provide to the clerk.

You can request your own ballot electronically using the Secretary of State’s online absentee ballot request service. The approved online form can be found at the following web site:  [http://www.maine.gov/cgi-bin/online/AbsenteeBallot/index.pl](http://www.maine.gov/cgi-bin/online/AbsenteeBallot/index.pl)

You can make a written request by completing an absentee ballot application.
Additionally, you can obtain a ballot for an immediate family member in this same way. A ballot will be mailed to the voter directly or to an immediate family member making the request. Your municipal clerk can tell you who is considered an immediate family member under the law.

NOTE: Ballots obtained by the voter or an immediate family member do not require witnesses, unless the voter receives assistance from another person in reading or marking the ballot.

Applications are available starting 3 months before the election from the municipal clerk or online at: http://www.maine.gov/cgi-bin/online/AbsenteeBallot/index.pl

Follow this link to locate your municipal clerk

Can I vote by absentee ballot in person somewhere?

Yes. You may vote absentee at the clerk’s office as soon as absentee ballots are available. Absentee ballots are available at least 30 days before the election at the municipal clerk’s office. You don’t need to complete an application if you vote in person at the clerk’s office.

When must my voted ballot be returned to my municipal clerk?

To be counted, voted absentee ballots must be received by the municipal clerk by 8:00 p.m. on Election Day.

Are there any other ways to receive an absentee ballot?

You may make a written request for a “third person” (someone other than the voter or the voter’s immediate family member) to obtain and hand-deliver an absentee ballot.

You must designate, in a written request or application, the specific third person who will handle and deliver the ballot. Only this designated third person may handle the absentee ballot.
Ballots cast in this way must be witnessed by either a notary public, a municipal clerk, a clerk of courts, or 2 other witnesses.

**What if I still have questions?**

For more information please contact:

Office of the Secretary of State  
Division of Elections  
101 State House Station  
Augusta, ME 04333-0101  
(207) 624-7650  
cec.elections@maine.gov  
www.maine.gov/sos/cec/elec/
October 14, 2014

A

RESOLUTION

of the

BOARD OF SELECTMEN

Town of Raymond, Maine

WHEREAS $1.2 billion is spent annually in the State of Maine due to the impacts of substance use and abuse, and,

WHEREAS many communities throughout Maine have been negatively impacted by substance use and abuse, including Windham and Raymond, and

WHEREAS substance use and abuse is a community-wide concern that requires a community-wide response, including access to support and resources for all community members, and

WHEREAS the promotion of healthy lifestyles and safe communities can positively impact a community and all its citizens, and

WHEREAS the consistency of messages needed to promote these healthy lifestyles and safe communities begins with community leaders, and

NOW, THEREFORE, BE IT RESOLVED that the Windham Town Council, Raymond Board of Selectmen, Sebago Lakes Region Chamber of Commerce, and RSU #14 Windham-Raymond
October 14, 2014

School District Board of Directors express their support, individually and collectively, of the “Be the Influence Community Collaborative” and its mission to promote community collaboration and positive choices in an effort to reduce substance use and abuse, and

BE IT FURTHER RESOLVED that the Windham Town Council, Raymond Board of Selectmen, Sebago Lakes Region Chamber of Commerce, and RSU #14 Windham-Raymond School District Board of Directors pledge to promote the consistent message that we must all “Be the Influence” and that decisions matter by including at the commencement of each meeting a statement that shall read:

“We, the (Windham Town Council, Raymond Board of Selectmen, Sebago Lakes Region Chamber of Commerce, RSU #14 Windham-Raymond School District Board of Directors) recognize our individual and collective responsibilities as leaders and representatives of our community. To this end, we pledge to conduct ourselves in a manner befitting these roles and duties. We pledge and encourage others to ‘Be the Influence’ and to recognize that decisions matter.’

IN WITNESS WHEREOF we have hereunto set our hands and caused the Seal of the Town of Raymond, Maine to be affixed this 14th day of October, 2014.

Board of Selectmen of the Town of Raymond, Maine:

__________________________
Michael Reynolds, Chairman

__________________________
Lawrence Taylor, Vice Chairman

__________________________
Joseph Bruno Parliamentarian

__________________________
Teresa Sadak

__________________________
Samuel Gifford

__________________________
SEAL

__________________________
Attest: Susan LookP, CMC
Town Clerk

Page 2 of 2
Memorandum

Date: October 10, 2014

To: Don Willard, Town Manager

Cc: Selectmen ePacket

From: Danielle Loring, Executive Assistant

Re: IRT Projects

Starting in the April 2015 construction season, the IRT will be working on the following projects for the Town of Raymond:

- **PS Tower Site**
  - Construct access road: Capital Improvement
  - Install underground utilities
  - Construction of tower and building foundation
  - Erection of tower and placement control building

- **Oakledge Hill Fire Pond: Maintenance**
  - Removal of existing fence and vegetation
  - Dredging of fire pond
  - Installation of new fence and relocated piping/fixtures
  - Construction of access drive

- **PS Sight Distance Project: Maintenance**
  - Removal of debris and bushes left from tree cutting
  - Install underground power
  - Reconstruct retention pond

Plans for Fire Pond and Sight Distance projects have been finalized. The Tower Site will be going before the Planning Board on October 15th for a Public Hearing and formal review. There will be a kick off meeting with military personnel on October 28th & 29th for project review and organization. I am currently working on the 2014 application (for 2016 construction) as required for project additions and continuation.